North Stratford 22, ASHEAT NORTH WOODS A

School Officials' Annual Report

Columbia
School District

PIT-GITT PE

2019-2020

Annual Meeting Tuesday, March 17, 2021 6:00 p.m.

Colebrook Academy & Elementary School cafeteria

SEACOAST

Massachusetts

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Report of

COLUMBIA SCHOOL DISTRICT

OFFICERS

MODERATOR

Eric Stohl

CLERK TREASURER

Jennifer Wells Amanda Gaeb

SCHOOL BOARD

Christopher Brady, Chairman Term Expires 2021
Stacey Campbell Term Expires 2022
Carrie Klebe Term Expires 2023

SUPERINTENDENT OF SCHOOLS

Dr. Debra J. Taylor

BUSINESS ADMINISTRATOR

Cheryl A. Covill

COORDINATOR OF SPECIAL SERVICES

Jennifer Noyes

Annual School Meeting Guidelines

In order to maintain school operations, and in accordance with the Centers for Disease Control (CDC), New Hampshire Department of Health & Human Services (NH DHHS), and Governor Sununu's Executive Order, all patrons who enter SAU #7 facilities to conduct any business are hereby notified of the following requirements:

- Face coverings, deemed acceptable by the CDC, and which cover the nose and mouth completely, must be in place at all times
- Social distancing of six (6) feet or greater should be maintained at all times by individuals not within the same household
- Hands should be sanitized at time of facility entrance and exit
- Anyone currently issued a quarantine order, or who has been exposed to an individual with COVID-19 within the previous 14 days, is not permitted to enter the facility
- <u>Individuals diagnosed with COVID-19 within the last 10 days, or who are currently experiencing symptoms of COVID-19, are not permitted to enter the facility.</u>
 - o Such symptoms may include:
 - New cough and/or shortness of breath
 - Fever of 100.4 or greater or Chills/Feeling Feverish
 - Nausea/Vomiting/Diarrhea
 - Congestion or runny nose
 - Headache/Muscle/Body aches
 - Sore Throat
 - Loss of taste or smell

Thank you in advance for your cooperation,

Dr. Debra Taylor Superintendent, SAU #7







Educating and preparing students for direction and success in college or a career is our highest priority. Of equal importance is being fiscally responsibility and good managers of our resources in the process. In today's rapidly changing world, it takes high quality teachers, cutting edge technology, and a few non-traditional pathways such as early college and work-based learning to give students the competitive advantage they'll need to launch successfully into life after high school.

Unfortunately, as our young people move away and enrollments at our schools continue to decline, we find ourselves working harder and spending more money just to maintain our current level of services. We need to attract new families - and new jobs - to our beautiful region, and we need to address the future of education and what it means to those of us who call Northern Vermont and New Hampshire our home.

After two years of study and exploration, we believe that building an outstanding PreK-12 school system that includes career and technical options will be one of the main foundations for attracting families with children; retaining our young people; and revitalizing our business community.

By combining our strengths - and they are many - we can build a school district that prepares our children for the future, brings new families to our region, and creates a business and professional environment that gives our young people incentive to remain - or return - home, to take their place as the next generation of north country tradesmen, business people, and professionals.

Expand offerings for students

Bringing all students together one high school will allow us to offer additional programs like AP courses, world languages, STEAM (science, technology, engineering, art and math) courses, athletic teams, clubs, and more.

Financial responsibility and property tax management

By reducing or eliminating duplication (school administrators, teachers, building maintenance, etc.); and by consolidating the purchase of school supplies and equipment, we can be more fiscally responsible and better manage the impact of school funding on property taxes.

More options for students

Merging populations increases the potential for stronger, healthier extra curricular activities such as key club, drama, band, chorus, robotics, club sports, and more.

A greater head start for college credits and career & technical training

Earning college credits while still in high school encourages students to consider post secondary education while reducing the cost of a college education. At the same time, studies have shown that combining high schools and CTE centers on the same campus create huge 'crossover' opportunities for students to prepare for college while also exploring careers in the trades - and often combining both.

Scheduling concerns

A single high school location reduces the limitations imposed on students who currently have to travel between schools to take courses of interest or importance to them.

Less competition for highly qualified staff

No more competing against our neighbors to attract the best teachers, plus the opportunity to align staff development. Everyone wins on this

Alignment of curriculum

In the elementary and middle schools, aligning the curriculum across grades prepares all students to arrive at high school with the same background in curriculum, instruction, and assessment, leveling the playing field for everyone.

Benefits for all

All towns continue to have a school; no segregation of academic and career & technical education center students; pre-kindergarten provided to all students — a big help for working families. We will also have a larger and healthier sense of community.

Increased potential for alternative learning pathways

Students will have greater access to programs such as early college, dual enrollment, and workbased learning.

COLUMBIA SCHOOL DISTRICT WARRANT

The State of New Hampshire

To the Inhabitants of the School District in the Town of Columbia qualified to vote in District affairs:

You are hereby notified to meet at the Colebrook Academy & Elementary School cafeteria in Colebrook on Wednesday the 17th day of March 2021 at 6:00 pm to act upon the following subjects:

- 01. To determine the salaries of the School Board and fix the compensation of any other officers or agents of the District which is included in the operating budget. The proposed salaries are included in Article # 5.
- 02. To hear the reports of agents, auditors, committees, or officers chosen and pass any vote relating thereto.
- 03. To see if the district will vote to raise and appropriate the sum of SIXTEEN THOUSAND DOLLARS (\$16,000) for preschool students from Columbia to attend the Colebrook School District preschool program in accordance with the AREA Agreement between Columbia and Colebrook. The School Board recommends this appropriation. (Majority Vote Required)
- 04. To see if the School District will vote to raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000) to be added to the School Tuition Expendable Trust Fund previously established. The School Board recommends this appropriation. (Majority Vote Required)
- 05. To see if the school district will vote to raise and appropriate the sum of ONE MILLION, THREE HUNDRED NINETY-SIX THOUSAND, NINE HUNDRED SEVENTY DOLLARS (\$1,396,970) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment for the statutory obligations of the District. The School Board recommends this appropriation. (Majority Vote Required)
- 06. To transact any other business that may legally come before this meeting.

Transportation to the annual meeting will be available. A bus will be leaving at 5:45 pm from the Columbia Town Hall to the meeting location at the Colebrook Academy and Elementary School, Colebrook, NH. The bus will return to the Columbia Town Hall 10 minutes after the meeting has concluded.

Given under our hands at said Columbia, the 3rd day of February 2021.

COLUMBIA SCHOOL BOARD:

CHRISTOPHER BRADY, Chairman STACEY CAMPBELL CARRIE KLEBE

A true copy of warrant, attest:

COLUMBIA SCHOOL BOARD:

CHRISTOPHER BRADY, Chairman STACEY CAMPBELL CARRIE KLEBE

COLUMBIA SCHOOL DISTRICT SPECIAL WARRANT

The State of New Hampshire

To the Inhabitants of the School District in the Town of Columbia qualified to vote in district affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 9th day of March 2021, to act upon the following subject: (Polls will be open from 11:00 am to 6:00 pm)

To bring in your ballots for the election of School District Officers to be elected by ballot for the ensuing year(s).

Given under our hands at said Columbia, the 3rd day of February 2021.

COLUMBIA SCHOOL BOARD:

CHRISTOPHER BRADY, Chairman STACEY CAMPBELL CARRIE KLEBE

A true copy of warrant, attest:

COLUMBIA SCHOOL BOARD:

CHRISTOPHER BRADY, Chairman STACEY CAMPBELL CARRIE KLEBE

Superintendent's Report

Dear Community Members,

It is both my privilege and pleasure to present this report to the communities of Clarksville, Colebrook, Columbia, Pittsburg and Stewartstown. As your Superintendent, I am especially proud of the progress we have made during this year as we pursue our mission: *To prepare all SAU 7 students for success in whatever path they choose*. Our boards have worked tirelessly over the past year to provide leadership for our schools during these challenging times.

As a school system, we operate as three unique learning communities united together under School Administrative Unit # 7. Our goal is to build a culture in which all stakeholders contribute individually and collectively to accomplish the district objectives of increasing student achievement by way of a systemic process grounded in collaboration. We have initiated a comprehensive curriculum, instruction and assessment plan to advance our instructional programs in alignment with NH personalized competency-based education, and the work is progressing.

We welcome Jennifer Noyes to her new position as Coordinator of Special Services. She oversees the implementation of special education services and supports for students with disabilities from ages 3 to 21 assuring compliance with state and federal laws. Ms. Noyes also leads the district in work related to Social Emotional Learning coordinating with outside agency partners to support teams of professionals.

We also welcome Justin Falconer, IT Coordinator, who oversees the technology services and supports in our schools. Mr. Falconer has been instrumental in acquiring and implementing additional technology equipment which has supported our students during periods of remote learning this year. Much progress has been made thanks to his work and the additional funding available this year.

Through professional development and collaboration, our teachers continue to enhance their ability to provide a safe, supportive, and academically rigorous environment in which students can succeed.

I want to commend the unwavering efforts of SAU 7 employees who have, in essence, reimagined public education over the last nine months during the pandemic. I also want to recognize and express gratitude for the hard-working parents (and other family members and friends) of SAU 7 students who have selflessly put other parts of their lives on hold to support their child's learning during these difficult times.

I am grateful to the many parents, volunteers, board members, business owners, and community members who have donated their time and expertise on behalf of our students and schools this past year. Parent and community involvement is vital to quality schools and school improvement, and to that end, I know our SAU #7 schools are on the right path.

We truly are a community-centered and community-supported school district, and it is a privilege and honor to serve as your superintendent.

Respectfully submitted, Debra Taylor, PhD Superintendent of Schools

Colebrook Academy & Elementary School

27 Dumont Street Colebrook, New Hampshire 03576 (603) 237-4801 or (603) 237-4270 School Website: www.csd.sau7.org



Principal Report

The 2019-2020 school year encompassed change, challenge, and celebration. As the principal of our newly joined PreK-12 system, my entry plan priorities included building positive school culture and climate for students and staff and to provide more transparency and connectivity for parents and community. These priorities were developed based on feedback from all stakeholders. Significant emphasis was placed on communication with students, staff, parents, and community members to develop a smooth transition for all grade levels. Surveys were distributed to all stakeholders and meetings ensued during the summer to bring the transition to fruition for the first day of school.

With the new school year, our entire staff committed to establishing an environment that makes every student feel part of a positive community where it's safe to take risks in learning. Students developed a sense of personal pride through our new behavior matrix. We also emphasized the development of leadership qualities among our students with the objective of having them assume greater responsibility for their actions and education on a PreK-12 continuum. To bridge home and school communication with parents, we implemented a new Facebook page and Positive Parent Contact Program.

Though we had a successful transition, there was the new challenge of Covid-19. What started as a two-week closure ended with students not returning to school for the remainder of the year. This meant switching to remote instruction which was new for everyone.

Despite the challenge of last year, we had cause for celebration. We can categorize our successes as pre and post-Covid closure. August through March included many activities: first day of school community luncheon, homecoming events, pep rallies, Key Leader trip, college trips, field trips, assemblies, guest speakers, musicals, holiday celebrations, winter carnival, club events, soccer games, basketball games, playoffs, Children's Stage Adventures, and the Girls Basketball Championship.

From March through June, there were also successes spurred by our compassionate school community. Not only was our focus on remote learning, but the social and emotional needs of our students and families were also our priority as well. Without hesitation, a team of dedicated staff who remained at CAES prepared and distributed daily meals to our families. Our local school partners supported efforts to celebrate the seniors through signs, drive-by parades, and our outdoor graduation.

Thank you to our community partners for making our seniors feel special: Colebrook Recreation, Colebrook Library, Kiwanis Club, Colebrook Police, Colebrook Fire Dept, Tillotson North Country Foundation, UCVH, ISHC, Colebrook River Walk Committee, 45 Parallel, Border Patrol, Beecher Falls Fire Dept., and all our local businesses.

As principal, I am proud to work in a town where children are so supported. I remain deeply grateful for the fact that I am a member of this school community. I wish you continued health and happiness.

Respectfully Submitted, Kimberly Wheelock Principal

COLEBROOK ACADEMY & ELEMENTARY SCHOOL HIGH SCHOOL - SCHOOL COUNSELING REPORT 2019 - 2020

Re-joining the staff in Colebrook brought full circle 10+ years of personal and professional growth. I'm honored to once again wear green; I am Mohawk Proud! Here is a summary of what transpired in the high school counseling department in 2019-2020.

CAES graduated 23 seniors in 2020, 9 were New Hampshire Scholars. This program encourages and motivates all high school students to complete a rigorous course of study that prepares them for successful transition to college coursework or technical training necessary to enter today's competitive job market. In addition, 11 seniors were silver cord recipients, completing more than 100 hours of community service.

The 23 members of the class of 2020 had diverse post-secondary plans. 26% were either undecided or planned to enter the workforce. 13% enlisted in the military. 61% planned to continue their education - 26% attending 2-year schools and 35% pursuing 4-year degrees.

The NH College and University Council traveled to Colebrook in the Fall. Students participated in its annual "mini-college fair". 17 New Hampshire Colleges were on hand to meet with students, answer questions, and share information about their unique campuses. This was a wonderful opportunity for all high school students (grades 9-12) to become familiar with the different colleges throughout New Hampshire; however, attendance was emphasized for juniors and seniors. Those who attended participated in a B-I-N-G-O type trivia experience for prizes.

In addition to the "mini-college fair", throughout the Fall we welcomed visitors from higher education and the military to come into the school to meet with students and discuss their programs. Twelve colleges/universities were scheduled and five military visits.

Ken Proux from New Hampshire Higher Education Assistance Foundation (NHHEAF) joined me in September for "Financial Aid 101", a workshop for seniors and parents about financial aid. He returned in November and offered one-on-one help to parents filling out the FAFSA (Free Application for Financial Student Aid). Together Mr. Proux and I met with more than 50% of senior families to complete this essential financial aid piece.

The School Counseling Department proudly participated in New Hampshire's "I Am College Bound" month in November. The month included several activities, events, workshops, and speakers to explore college and career options as well as skills and values that promote success after high school. One especially popular event was the Alumni Panel in which alumni from our school and area schools met with underclassmen to discuss their experiences in high school, their paths afterward, and advice for right now.

A variety of informational sessions were held throughout the year to support students and families in making decisions about life after high school as well as their current academic options. Underclassmen participated in a field trip to the Canaan Career Center to explore CTE options. They also visited both area high schools to familiarize themselves with CTRC opportunities. Evening workshops on dual enrollment (Running Start and Early College) were held as well as on ETS. Lastly, students were invited to attend the Open House at WMCC and hear from speakers about mindset, goal setting, and more.

This year 4 students explored dual enrollment learning opportunities. Three students enrolled in NHTI's estart Medical Terminology course. One student registered for an early college program and completed a 20th Century course over the summer at WMCC. In total, these students earned 15 college credits.

The college credits mentioned above is in addition to dual enrollment credits available to our students during the academic day through the Running Start (RS) program and CAES' relationship with WMCC. This year we offered three RS courses (Pre-Calculus, Chemistry, and Anatomy & Physiology). In addition, two students completed RS courses through the CTRC (Statistics and Quantitative Reasoning) at Canaan Schools. In total, 42 enrollments were scheduled for 168 college credits.

CAES has two courses approved by College Board to be offered as Advanced Placement courses. One of these courses, AP English Language & Literature, was scheduled this year and 5 students took it. These students completed a standardized course in the content in May. An average score, viewed as potentially transferable, is a 3. One student earned a 3 or better.

We support students in completing Advanced Placement course work outside the classroom. This year one student did so and took two courses independently, the exams in May, and earned a perfect score of 5 on both.

Other alternative learning experiences for students include online course work through Odysseyware and Virtual Learning Academy Charter School (VLACS).

In early November, as a part of "I Am College Bound" month, the entire senior class participated in a national event, "I Applied". On this day, we were joined by volunteers from higher education who helped students submit an application for continuing education. Less the military enlistments, all but one member of the senior class submitted some type of application during the event.

CAES continues to participate in the Educational Talent Search (ETS) program. Rob Troon took over this year as our ETS Counselor. Coming into the year, 20 students in grades 10-12 were involved in the program. By the year's end, this expanded to 28, including 4 ninth graders.

Juniors took the PSAT/NMSQT in October. Three sophomores elected to take the test as well. A total of 24 students tested. Our mean score was 1003 (525 for evidence based reading and writing and 478 for math). Our scores were slightly lower (by 1 point) than the nation and lower than the state of New Hampshire by 17 points. We were higher than the district by 9 points, which includes one other high school.

Because of the school closure in May, juniors were not able to participate in the SAT School Day administration which is used for the New Hampshire state assessment; however, it was rescheduled for September 2020.

Every member of the junior class met with Paul Ricad from the St. Paul's Advanced Studies program. Four students started the application process, three finished, and two were accepted. Unfortunately, because of Covid-19, the program didn't happen this summer.

Our youngest students (grades 7-9) were invited to learn about the World Ocean School which is financially sponsored in our community by the Tillotson North Country Foundation. Students from CAES have annually participated. This year's pandemic made programming problematic and uncertain; however, one student was accepted and attended.

This year CAES continued its relationship with the Connecticut River Collaborative (CTRC), an effort between us, Canaan Schools and Pittsburg School aimed at providing more courses to our students. Students from the three schools can elect to take a ½ day of classes at any school, regardless of where they are enrolled. Throughout the year, 21 CAES students took advantage of the CTRC. 4 took classes at Pittsburg High School and 17 attended Canaan Schools.

CAES is located in New Hampshire's Region 1 and can participate in the area's Career & Technical Education Center (CTE). Our region's center is located in Vermont; it's the Canaan Career Center. This year we enrolled 6 CTE students - 1 Full-time Fire & Emergency Services student, 1 part-time Fire & Emergency Services Student (focus on firefighting), 1 Building Trades & Restoration Carpentry student, 3 full-time Diversified Agriculture & Natural Resources students and 1 part-time Diversified Agriculture & Natural Resources student.

I am looking forward to opening up a lot of opportunities for our students through School-to-Work (STW). STW provides a unique opportunity to see if a career in a certain field is something students truly want to pursue. This past year 5 students enrolled in STW learning. These students worked with Colebrook Town Police Department, Country Day School, 45th Parallel, Colebrook Town Library, and the Colebrook Recreation Department. Three students completed the LNA program through the Coos County Nursing Hospital this year, and all received employment offers afterward.

Efforts to continue academic, social, and emotional supports throughout remote learning were made. Daily social activities were scheduled for students. These were primarily attended by middle school students, but were available to high school students as well. A morning message, in the form of motivation and mindset, was developed. The scheduling process, focused on course selection and the development of the master and individual student schedules, was done virtually and through the use of electronic documents.

Respectfully submitted by, Colleen J. Clogston, M.Ed. School Counselor

School Health Report 2019 - 2020

Dear Residents:

School Health Services contribute to the goals of the education and healthcare systems by providing screenings and referrals, administering medications, providing treatments, first aid, and health education. The role of the School Nurse expands beyond the physical health of a student, serving as a vital component of healthcare for the family as a whole.

School Health is constantly evolving and is no longer simply applying a band aid or providing an ice pack. Instead, School Health programs now seek to become fully coordinated programs, encompassing various aspects of education, physical and mental health, and prevention and wellness activities.

The New Hampshire Department of Health and Human Services establishes 7 components for Coordinated School Health:

- Preventative health services and direct interventions
- Health and emergency response services
- Wellness initiatives
- Health record maintenance
- Healthy and safe school environment
- Health promotion for staff
- Family/community involvement

Preventative health services and interventions include physical, mental, emotional and social health. Through these, school nurses motivate students and staff to improve and maintain their health, prevent disease, and reduce risky behaviors. Wellness instruction, initiatives, and health promotion help students and staff learn skills they can use to make healthy choices throughout their lifetime. Traditional aspects of a coordinated health program, such as health and emergency response, health record maintenance and healthy school environment continue without requiring significant changes. As school health programs evolve, these processes continue to be adapted to be inclusive of any newly established best practices.

We remain committed to creating a healthy school environment that enhances the development of lifelong wellness practices to promote healthy habits for students and staff. Through a coordinated school health program, we are able to accomplish overall health, improving student academic achievement. We look forward to continuing to serve our school communities in the coming years.

Sincerely,

Devon Phillips, RN, CEN, School Health Coordinator, CAES Nurse

Tanya Young, RN, PSD Nurse

Barbara Pires-Lynch RN, SCS Nurse

Title I Annual Report Colebrook School 2019-2020

The Title I program for 2019-2020 provided services for 49 students in grades Kindergarten – 5 at Colebrook Elementary School in both reading and math. We had wonderful students and supportive parents to work with. This year our full time staff consisted of Para-Professional Jenn Vorron-Smith, and Teacher Mrs. Deborah Dionne. Mrs. Misty Blais served as the half time Project Manager/Teacher.

Using a combination of AIMSweb Plus (a benchmark and progress monitoring system based on direct, frequent and continuous student assessment), the STAR assessment, and formative assessment in the classroom we were able to identify and focus on student deficiency areas to guide instruction. The Title I staff provided supplemental instruction to at risk students during Response to Intervention (RtI) services, and were able to provide additional supplemental support at other times of the day.

Title I provided a four week "Remote Summer Learning Camp" in July 2020 for 9 students in grades Kindergarten – Three. The teacher was Kyle Haley and the Paraprofessional was Jenn Vorron-Smith. The students attended four days a week for an hour a day. The students participated in online programs such as Seesaw, Readworks, Reading A to Z, Epic Books, and used Boom Learning Cards. We feel that this remote program was a great way for our educators to prepare our students for fall instruction. Remote experiences were connected and aligned to create meaningful and integrated learning experiences for our students.

I thank everyone for their continued support of this program. The Title I Team looks forward to another wonderful year providing supplemental services to the children in Colebrook.

Respectfully submitted,

Misty Blais Title I Project Manager

| | COLUMB | CUMBIA SCHOOL DISTRICT | DISTRICT | | | | |
|--|--------------------------------|-------------------------------|----------------|----------------|----------------|---------------|--------------|
| | PRO | PROPOSED BUDGET | GET | | | | |
| | FISCA | FISCAL YEAR 2021-2022 | -2022 | | | | |
| | | | | | | | |
| | | | | | 2021 - 2022 | | |
| | | 2019 - 2020 | 2019 - 2020 | 2020 - 2021 | Proposed | | Foot |
| Account | Description | Adopted Budget | Expenditures | Budget | Budget | Variance | notes |
| Regular Education | | | | | | | |
| 000.1100.561.00.000.0000 | Tuition to Other NH LEAs | \$1,336,448.00 | \$1,053,573.73 | \$1,114,620.00 | \$1,130,301.00 | \$15,681.00 | |
| Total Regular Education Programs | grams | \$1,336,448.00 | \$1,053,573.73 | \$1,114,620.00 | \$1,130,301.00 | \$15,681.00 | \mathbf{A} |
| | | | | | | | |
| Special Education Programs | | | | | | | |
| 000.1210.323.00.000.0000 | Professional Services - Pupils | \$17,388.00 | \$0.00 | \$17,888.00 | \$23,586.00 | \$5,698.00 | |
| 000.1210.561.00.000.0000 | Tuition to Other NH LEAs | \$100.00 | \$0.00 | \$100.00 | \$100.00 | \$0.00 | |
| 000.1210.564.00.000.0000 | Tuition to Private Schools | \$100.00 | \$15,350.40 | \$56,700.00 | \$100.00 | (\$56,600.00) | |
| Total Special Education Programs | grams | \$17,588.00 | \$15,350.40 | \$74,688.00 | \$23,786.00 | (\$50,902.00) | В |
| 16 | | | | | | | |
| Vocational Education | | | | | | | |
| 000.1300.562.00.000.0000 | Tuition to LEAs Outside of NH | \$9,500.00 | \$3,600.00 | \$7,800.00 | \$10,000.00 | \$2,200.00 | |
| Total Vocational Education | | \$9,500.00 | \$3,600.00 | \$7,800.00 | \$10,000.00 | \$2,200.00 | С |
| | | | | | | | |
| Psychological Services | | | | | | | |
| 000.2140.323.00.000.0000 | Professional Services - Pupils | \$1,000.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 | |
| Total Psychological Services | | \$1,000.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 | |
| | | | | | | | |
| Speech Pathology & Audiology Services | gy Services | | | | | | |
| 000.2150.260.00.000.0000 | Worker's Compensation | \$176.00 | \$0.00 | \$191.00 | \$167.00 | (\$24.00) | |
| 000.2150.323.00.000.0000 | Professional Services - Pupils | \$29,356.00 | \$16,919.59 | \$31,863.00 | \$27,845.00 | (\$4,018.00) | |
| Total Speech Pathology & Audiology Service | udiology Service | \$29,532.00 | \$16,919.59 | \$32,054.00 | \$28,012.00 | (\$4,042.00) | D |
| | | | | | | | |

| | | | | | 2021 - 2022 | | |
|--|--------------------------------|----------------|--------------|-------------|-------------|-------------|-------|
| | | 2019 - 2020 | 2019 - 2020 | 2020 - 2021 | Proposed | I | Foot |
| Account | Description | Adopted Budget | Expenditures | Budget | Budget | Variance n | notes |
| Physical & Occupational Therapy Services | erapy Services | | | | | | |
| 000.2160.260.00.000.0000 | Worker's Compensation | \$239.00 | \$0.00 | \$228.00 | \$233.00 | \$5.00 | |
| 000.2160.323.00.000.0000 | Professional Services - Pupils | \$24,652.00 | \$9,249.68 | \$23,216.00 | \$23,934.00 | \$718.00 | |
| Total Physical & Occupational Therapy Services | al Therapy Services | \$24,891.00 | \$9,249.68 | \$23,444.00 | \$24,167.00 | \$723.00 | |
| | | | | | | | |
| Other Support Services - Students | dents | | | | | | |
| 000.2190.323.00.000.0000 | Professional Services - Pupils | \$3,050.00 | \$0.00 | \$3,050.00 | \$3,050.00 | \$0.00 | |
| 000.2190.580.00.000.0000 | Travel | \$264.00 | \$36.00 | \$264.00 | \$264.00 | \$0.00 | |
| 000.2190.810.00.000.0000 | Dues & Fees | \$675.00 | \$0.00 | \$275.00 | \$0.00 | (\$275.00) | |
| Total Other Support Services - Students | s - Students | \$3,989.00 | \$36.00 | \$3,589.00 | \$3,314.00 | (\$275.00) | |
| | | | | | | | |
| School Board Services | | | | | | | |
| $\bigcirc 000.2310.110.00.000.0000$ | Salaries - Regular Employees | \$1,300.00 | \$1,175.00 | \$2,050.00 | \$2,050.00 | \$0.00 | |
| 000.2310.220.00.000.0000 | Social Security Tax | \$100.00 | \$89.89 | \$157.00 | \$157.00 | \$0.00 | |
| 000.2310.260.00.000.0000 | Worker's Compensation | \$400.00 | \$370.54 | \$400.00 | \$400.00 | \$0.00 | |
| 000.2310.320.00.000.0000 | Professional Services | \$0.00 | \$735.00 | \$0.00 | \$0.00 | \$0.00 | |
| 000.2310.330.00.000.0000 | Other Professional Services | \$5,200.00 | \$4,320.00 | \$5,200.00 | \$5,200.00 | \$0.00 | |
| 000.2310.521.00.000.0000 | Insurance - Other | \$2,035.00 | \$482.00 | \$2,035.00 | \$1,435.00 | (\$600.00) | |
| 000.2310.540.00.000.0000 | Advertising | \$500.00 | \$945.63 | \$500.00 | \$1,000.00 | \$500.00 | |
| 000.2310.580.00.000.0000 | Travel | \$150.00 | \$0.00 | \$150.00 | \$150.00 | \$0.00 | |
| 000.2310.610.00.000.0000 | Supplies | \$0.00 | \$318.90 | \$0.00 | \$0.00 | \$0.00 | |
| 000.2310.810.00.000.0000 | Dues & Fees | \$2,400.00 | \$3,041.71 | \$2,500.00 | \$3,100.00 | \$600.00 | |
| 000.2310.890.00.000.0000 | Other Expenses | \$200.00 | \$0.00 | \$200.00 | \$200.00 | \$0.00 | |
| Total School Board Services | | \$12,285.00 | \$11,478.67 | \$13,192.00 | \$13,692.00 | \$500.00 | |
| | | | | | | | |
| Office of the Superintendent | | | | | | | |
| 000.2321.339.00.000.0000 | Appropriations | \$60,175.00 | \$60,175.22 | \$58,734.00 | \$74,038.00 | \$15,304.00 | |
| | | | | | | | 1 |

| | | | | | 2021 - 2022 | | |
|---|---|----------------|----------------|----------------|----------------|---------------|-------|
| | | 2019 - 2020 | 2019 - 2020 | 2020 - 2021 | Proposed | | Foot |
| Account | Description | Adopted Budget | Expenditures | Budget | Budget | Variance | notes |
| Total Office of the Superintendent | ndent | \$60,175.00 | \$60,175.22 | \$58,734.00 | \$74,038.00 | \$15,304.00 | E |
| | | | | | | | |
| Coordinator of Special Services | seo | | | | | | |
| 000.2329.580.00.000.0000 | Travel | \$250.00 | \$0.00 | \$250.00 | \$250.00 | \$0.00 | |
| Total Coordinator of Special Services | Services | \$250.00 | \$0.00 | \$250.00 | \$250.00 | \$0.00 | |
| | | | • | - | - | - | |
| Student Transportation - Regular Programs | gular Programs | | | | | | |
| 000.2721.519.00.000.0000 | Purchased Transportation Services | \$68,773.00 | \$68,296.81 | \$70,139.00 | \$71,532.00 | \$1,393.00 | |
| Total Student Transportation - Regular Programs | n - Regular Programs | \$68,773.00 | \$68,296.81 | \$70,139.00 | \$71,532.00 | \$1,393.00 | F |
| | | | | | | | |
| Student Transportation - Special Programs | ecial Programs | | | | | | |
| 000.2722.511.00.000.0000 | Transportation Purchased From Other LEA | \$7,249.00 | \$1,768.32 | \$7,249.00 | \$8,128.00 | \$879.00 | |
| C Total Student Transportation - Special Programs | n - Special Programs | \$7,249.00 | \$1,768.32 | \$7,249.00 | \$8,128.00 | \$879.00 | |
| 18 | | | | | | | |
| Vocational Transportation | | | | | | | |
| 000.2743.511.00.000.0000 | Transportation Purchased From Other LEA | \$2,500.00 | \$0.00 | \$2,500.00 | \$2,500.00 | \$0.00 | |
| Total Vocational Transportation | tion | \$2,500.00 | \$0.00 | \$2,500.00 | \$2,500.00 | \$0.00 | |
| | | | | | | | |
| Allocations to Charter Schools | slo | | | | | | |
| 000.5310.569.00.000.0000 | Residential Costs | 00.0\$ | \$4,960.00 | \$0.00 | \$0.00 | \$0.00 | |
| 000.5310.810.00.000.0000 | Dues & Fees | \$6,200.00 | \$0.00 | \$6,200.00 | \$6,250.00 | \$50.00 | |
| Total Allocations to Charter Schools | Schools | \$6,200.00 | \$4,960.00 | \$6,200.00 | \$6,250.00 | \$50.00 | |
| | | | | | | | |
| TOTAL: | | \$1,580,380.00 | \$1,245,408.42 | \$1,415,459.00 | \$1,396,970.00 | (\$18,489.00) | |
| | | | | | | | |
| Warrant Articles | | | | | | | |
| | | | | | | | |
| 000.1100.561.00.000.0000 | Tuition | \$0.00 | \$0.00 | \$0.00 | \$16,000.00 | \$16,000.00 | ტ |
| | | | | | | | |

| | | | | | 2021 - 2022 | | |
|--------------------------|----------------|-------------------------------|----------------|----------------|--|-----------------|-------|
| | | 2019 - 2020 | 2019 - 2020 | 2020 - 2021 | Proposed | | Foot |
| Account | Description | Adopted Budget Expenditures | Expenditures | Budget | Budget | Variance notes | notes |
| | | | | | | | |
| Article # 04 | | | | | | | |
| 000.5252.930.00.000.0000 | Fund Transfers | \$0.00 | \$0.00 | \$50,000.00 | \$50,000.00 | \$0.00 H | Н |
| | | | | | | | |
| GRAND TOTAL | | \$1,580,380.00 | \$1,245,408.42 | \$1,465,459.00 | $\$1,580,380.00 \mid \$1,245,408.42 \mid \$1,465,459.00 \mid \$1,462,970.00 \mid (\$2,489.00)$ | (\$2,489.00) | |

COLUMBIA SCHOOL DISTRICT 2021 - 2022 BUDGET FOOTNOTES

Footnotes delineated in the far right hand column of the Proposed Budget pages:

A. Regular Education Programs - Increase of \$15,682

Tuition – Projected a decrease of 3 students over prior year. The estimated tuition rate reflects an increase in the elementary per student rate by \$ 1,935 and a decrease in high school by \$ 271 per student.

B. Special Education Programs - Decrease of \$ 50,902

Reduction in out of district placement.

C. Vocational Education Programs - Increase of \$ 2,200

Increase in the tuition rate.

D. Speech/Audiology Services - Decrease of \$ 4,042

Services are based on student needs.

E. Office of the Superintendent - Increase of \$ 15,304

Change in Columbia's apportionment

F. Student Transportation - Increase of \$ 1,393

Based on contract 2% increase per year over the next 5 years

G. Warrant Article # 3 - Fund Preschool based on AREA Agreement -

Increase of \$ 16,000 (estimated 4 students at \$ 4,000 each)

H. Tuition Expendable Trust Fund -Increase of \$ 50,000

Warrant Article # 4 - Balance of \$ 268,465

| | TOO | COLUMBIA SCHOOL DISTRICT | ISTRICT | | |
|-------------------------------------|---|--------------------------|--------------|---------------------|-------------|
| | | 2021 - 2022 | | | |
| | | ESTIMATED REVENUE | NUE | | |
| | 2019 - 2020 | 2019 - 2020 | 2020 - 2021 | 2021 - 2022 | |
| | REVENUE RECEIVED | BUDGET | REVENUE | PROPOSED REVENUE | VARIANCE |
| Balance on Hand, June 30th | 190,385.00 | 190,385.00 | 338,911.00 | 330,000.00 | (8,911.00) |
| Adequate Education Grant | 391,419.46 | 391,419.00 | 375,803.00 | 334,458.00 | (41,345.00) |
| Kindergarten Aid | 0.00 | 0.00 | 00:00 | 0.00 | 0.00 |
| Vocational Revenue | 6,131.88 | 3,000.00 | 3,600.00 | 0.00 | (3,600.00) |
| Earning on Investment | 1,578.36 | 200.00 | 2,000.00 | 2,500.00 | 500.00 |
| Medicaid Revenue | 0.00 | 2,500.00 | 1,000.00 | 1,500.00 | 500.00 |
| Other Local Revenue | 1,928.22 | 0.00 | 00.00 | 0.00 | 0.00 |
| Other State Aid | 0.00 | 0.00 | 00:00 | 0.00 | 0.00 |
| TOTAL ESTIMATED REVENUE | 591,442.92 | 587,504.00 | 721,314.00 | 668,458.00 | (52,856.00) |
| | | BUDGET SUMMARY | RY | | |
| | 2019 - 2020 | 2019 - 2020 | 2020 - 2021 | 2021 - 2022 | |
| | ACTUAL REVENUE | BUDGET | BUDGET | PROPOSED BUDGET | VARIANCE |
| Budget (Including Warrant Articles) | 1,580,380.00 | 1,580,380.00 | 1,465,459.00 | 1,462,970.00 | (2,489.00) |
| Less: Estimated Revenue | 591 442 92 | 587.504.00 | 721.314.00 | 668.458.00 | (52,856,00) |
| F1474 | 1 | 0000 | 1 | 1 | 0000 |
| DISTRICT ASSESSMENT | 934,745.00 | 992,876.00 | 744,145.00 | 794,512.00 | 50,367.00 |
| State Property Tax | 142,529.00 | 142,529.00 | 128,653.00 | 142,324.00 | 13,671.00 |
| Local Education Tax Rate | 850,347.00 | 850,347.00 | 615,492.00 | 652,188.00 | 36,696.00 |

Columbia Local School

Appropriations and Estimates of Revenue for the Fiscal Year from: July 1, 2021 to June 30, 2022

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: February 16, 2021

SCHOOL BOARD CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

| Name | Position | Signature |
|-------------------|-----------------------|-----------|
| Christopher Brady | School Board Chairman | |
| Stacey Campbell | School Board Member | |
| Carrie Klebe | School Board Member | |
| | | |
| | | |
| | | |
| | | |
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| | | |
| | | |

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal: https://www.proptax.org/

For assistance please contact:

NH DRA Municipal and Property Division (603) 230-5090 http://www.revenue.nh.gov/mun-prop/

| Account | Purpose | Article | Expenditures for period ending 6/30/2020 | Appropriations for period ending 6/30/2021 | Appropriations for period ending 6/30/2022 | period ending 6/30/2022 |
|---|---|---------|--|--|--|---|
| Instruction | ruipose | Article | 6/30/2020 | 0/30/2021 | (Recommended) | (Not Recommended |
| 1100-1199 | Regular Programs | 05 | \$1,053,574 | \$1,114,620 | \$1,130,301 | \$0 |
| 1200-1299 | Special Programs | 05 | \$15,350 | \$74,688 | \$23,786 | \$0 |
| 1300-1399 | Vocational Programs | 05 | \$3,600 | \$7,800 | \$10,000 | \$0 |
| 1400-1499 | Other Programs | | \$0 | \$0 | \$0 | \$0 |
| 1500-1599 | Non-Public Programs | 05 | \$0 | \$0 | \$0 | \$0 |
| 1600-1699 | Adult/Continuing Education Programs | | \$0 | \$0 | \$0 | \$C |
| 1700-1799 | Community/Junior College Education Programs | | \$0 | \$0 | \$0 | \$0 |
| 1800-1899 | Community Service Programs | | \$0 | \$0 | \$0 | \$0 |
| | Instruction Subtotal | | \$1,072,524 | \$1,197,108 | \$1,164,087 | \$0 |
| Support Serv | vices | | | | | |
| 2000-2199 | Student Support Services | 05 | \$26,205 | \$60,087 | \$56,493 | \$0 |
| 2200-2299 | Instructional Staff Services | | \$0 | \$0 | \$0 | \$0 |
| | Support Services Subtotal | | \$26,205 | \$60,087 | \$56,493 | \$0 |
| General Adm | ninistration | | | | | |
| 0000-0000 | Collective Bargaining | | \$0 | \$0 | \$0 | \$0 |
| 2310 (840) | School Board Contingency | | \$0 | \$0 | \$0 | \$0 |
| 2310-2319 | Other School Board | 05 | \$11,479 | \$13,192 | \$13,692 | \$0 |
| | General Administration Subtotal | | \$11,479 | \$13,192 | \$13,692 | \$0 |
| Executive Ac | dministration | | | 0.0 | | |
| 0000 (040) | CALL Management Camilage | | | | ¢ο | ውር |
| 2320 (310) | SAU Management Services | | \$0 | \$0 | \$0 | |
| 2320-2399 | All Other Administration | 05 | \$60,175 | \$58,984 | \$74,288 | \$0 |
| 2320-2399 2400-2499 | All Other Administration School Administration Service | 05 | \$60,175 \$0 | \$58,984 \$0 | \$74,288 \$0 | \$0 \$0 |
| 2320-2399 2400-2499 2500-2599 | All Other Administration School Administration Service Business | 05 | \$60,175 \$0 \$0 | \$58,984 \$0 \$0 | \$74,288 \$0 \$0 | \$C \$C |
| 2320-2399 2400-2499 2500-2599 2600-2699 | All Other Administration School Administration Service Business Plant Operations and Maintenance | | \$60,175 \$0 \$0 \$0 | \$58,984 \$0 \$0 \$0 | \$74,288 \$0 \$0 \$0 | \$C \$C \$C |
| 2320-2399 2400-2499 2500-2599 2600-2699 2700-2799 | All Other Administration School Administration Service Business Plant Operations and Maintenance Student Transportation | 05 | \$60,175 \$0 \$0 \$0 \$0 \$70,065 | \$58,984 \$0 \$0 \$0 \$1 \$79,888 | \$74,288 \$0 \$0 \$0 \$0 \$82,160 | \$0 \$0 \$0 \$0 \$0 |
| 2320-2399 2400-2499 2500-2599 2600-2699 | All Other Administration School Administration Service Business Plant Operations and Maintenance | | \$60,175 \$0 \$0 \$0 \$0 \$70,065 | \$58,984 \$0 \$0 \$0 \$79,888 \$0 | \$74,288 \$0 \$0 \$0 \$0 \$82,160 \$0 | \$0 \$0 \$0 \$0 \$0 \$0 |
| 2320-2399 2400-2499 2500-2599 2600-2699 2700-2799 2800-2999 | All Other Administration School Administration Service Business Plant Operations and Maintenance Student Transportation Support Service, Central and Other Executive Administration Subtotal | | \$60,175 \$0 \$0 \$0 \$0 \$70,065 | \$58,984 \$0 \$0 \$0 \$1 \$79,888 | \$74,288 \$0 \$0 \$0 \$0 \$82,160 | \$0 \$0 \$0 \$0 \$0 \$0 |
| 2320-2399 2400-2499 2500-2599 2600-2699 2700-2799 2800-2999 | All Other Administration School Administration Service Business Plant Operations and Maintenance Student Transportation Support Service, Central and Other Executive Administration Subtotal | | \$60,175 \$0 \$0 \$0 \$70,065 \$0 \$130,240 | \$58,984 \$0 \$0 \$0 \$79,888 \$0 \$138,872 | \$74,288 \$0 \$0 \$0 \$82,160 \$0 \$156,448 | \$0 \$0 \$0 \$0 \$0 \$0 \$0 |
| 2320-2399 2400-2499 2500-2599 2600-2699 2700-2799 2800-2999 Non-Instructi | All Other Administration School Administration Service Business Plant Operations and Maintenance Student Transportation Support Service, Central and Other Executive Administration Subtotal ional Services Food Service Operations | | \$60,175 \$0 \$0 \$0 \$70,065 \$0 \$130,240 | \$58,984 \$0 \$0 \$0 \$79,888 \$0 \$138,872 | \$74,288 \$0 \$0 \$0 \$82,160 \$0 \$156,448 | \$0 \$0 \$0 \$0 \$0 \$0 \$0 |
| 2320-2399 2400-2499 2500-2599 2600-2699 2700-2799 2800-2999 | All Other Administration School Administration Service Business Plant Operations and Maintenance Student Transportation Support Service, Central and Other Executive Administration Subtotal ional Services Food Service Operations Enterprise Operations | | \$60,175 \$0 \$0 \$0 \$70,065 \$0 \$130,240 | \$58,984 \$0 \$0 \$0 \$0 \$79,888 \$0 \$138,872 | \$74,288 \$0 \$0 \$0 \$82,160 \$0 \$156,448 | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2320-2399 2400-2499 2500-2599 2600-2699 2700-2799 2800-2999 Non-Instruction | All Other Administration School Administration Service Business Plant Operations and Maintenance Student Transportation Support Service, Central and Other Executive Administration Subtotal ional Services Food Service Operations | | \$60,175 \$0 \$0 \$0 \$70,065 \$0 \$130,240 | \$58,984 \$0 \$0 \$0 \$79,888 \$0 \$138,872 | \$74,288 \$0 \$0 \$0 \$82,160 \$0 \$156,448 | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 |
| 2320-2399 2400-2499 2500-2599 2600-2699 2700-2799 2800-2999 Non-Instructi 3100 3200 | All Other Administration School Administration Service Business Plant Operations and Maintenance Student Transportation Support Service, Central and Other Executive Administration Subtotal ional Services Food Service Operations Enterprise Operations Non-Instructional Services Subtotal quisition and Construction | | \$60,175 \$0 \$0 \$0 \$70,065 \$0 \$130,240 \$0 \$0 | \$58,984 \$0 \$0 \$0 \$0 \$79,888 \$0 \$138,872 | \$74,288 \$0 \$0 \$0 \$82,160 \$0 \$156,448 \$0 \$0 | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2320-2399 2400-2499 2500-2599 2600-2699 2700-2799 2800-2999 Non-Instructi 3100 3200 Facilities Acc 4100 | All Other Administration School Administration Service Business Plant Operations and Maintenance Student Transportation Support Service, Central and Other Executive Administration Subtotal ional Services Food Service Operations Enterprise Operations Non-Instructional Services Subtotal quisition and Construction Site Acquisition | | \$60,175 \$0 \$0 \$0 \$70,065 \$0 \$130,240 \$0 \$0 | \$58,984 \$0 \$0 \$0 \$0 \$79,888 \$0 \$138,872 \$0 \$0 \$0 | \$74,288 \$0 \$0 \$0 \$82,160 \$0 \$156,448 \$0 \$0 | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2320-2399 2400-2499 2500-2599 2600-2699 2700-2799 2800-2999 Non-Instructi 3100 3200 | All Other Administration School Administration Service Business Plant Operations and Maintenance Student Transportation Support Service, Central and Other Executive Administration Subtotal ional Services Food Service Operations Enterprise Operations Non-Instructional Services Subtotal quisition and Construction | | \$60,175 \$0 \$0 \$0 \$0 \$70,065 \$0 \$130,240 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 | \$58,984 \$0 \$0 \$0 \$0 \$79,888 \$0 \$138,872 | \$74,288 \$0 \$0 \$0 \$82,160 \$0 \$156,448 \$0 \$0 | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |
| 2320-2399 2400-2499 2500-2599 2600-2699 2700-2799 2800-2999 Non-Instructi 3100 3200 Facilities Acc 4100 | All Other Administration School Administration Service Business Plant Operations and Maintenance Student Transportation Support Service, Central and Other Executive Administration Subtotal ional Services Food Service Operations Enterprise Operations Non-Instructional Services Subtotal quisition and Construction Site Acquisition | | \$60,175 \$0 \$0 \$0 \$70,065 \$0 \$130,240 \$0 \$0 | \$58,984 \$0 \$0 \$0 \$0 \$79,888 \$0 \$138,872 \$0 \$0 \$0 | \$74,288 \$0 \$0 \$0 \$82,160 \$0 \$156,448 \$0 \$0 | \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ |

| | Total Operating Budget Appropriation | ons | | | \$1,396,970 | \$ |
|--------------|---|------|---------|---------|-------------|----|
| | Fund Transfers Subto | otal | \$4,960 | \$6,200 | \$6,250 | \$ |
| 9992 | Deficit Appropriation | | \$0 | \$0 | \$0 | \$ |
| 9990 | Supplemental Appropriation | | \$0 | \$0 | \$0 | \$ |
| 5390 | To Other Agencies | | \$0 | \$0 | \$0 | (|
| 5310 | To Charter Schools | 05 | \$4,960 | \$6,200 | \$6,250 | 9 |
| 5254 | To Agency Funds | | \$0 | \$0 | \$0 | (|
| 5230-5239 | To Capital Projects | | \$0 | \$0 | \$0 | (|
| 5222-5229 | To Other Special Revenue | | \$0 | \$0 | \$0 | ; |
| 5220-5221 | To Food Service | | \$0 | \$0 | \$0 | 9 |
| Fund Transfe | ers | | | | | |
| | Other Outlays Subto | otal | \$0 | \$0 | \$0 | (|
| 5120 | Debt Service - Interest | | \$0 | \$0 | \$0 | |
| 5110 | Debt Service - Principal | | \$0 | \$0 | \$0 | |
| Other Outlay | | | | | | |
| Facilitie | es Acquisition and Construction Subto | otal | \$0 | \$0 | \$0 | \$ |
| 4900 | Other Facilities Acquisition and Construction | | \$0 | \$0 | \$0 | \$ |
| 4600 | Building Improvement Services | | \$0 | \$0 | \$0 | 9 |
| 4500 | Building Acquisition/Construction | | \$0 | \$0 | \$0 | \$ |

Appropriations for Appropriations for period ending period ending 6/30/2022 6/30/2022 (Recommended) (Not Recommended) Account **Purpose** Article 5252 04 \$0 To Expendable Trusts/Fiduciary Funds \$50,000 Purpose: Add to Tuition Fund 5251 To Capital Reserve Fund \$0 \$0 5252 To Expendable Trust Fund \$0 \$0 5253 To Non-Expendable Trust Fund \$0 \$0 **Total Proposed Special Articles** \$50,000 \$0

| Account | Purpose | Article | period ending 6/30/2022 (Recommended) | period ending |
|-----------|------------------|--|---|---------------|
| 1100-1199 | Regular Programs | 03 | \$16,000 | \$0 |
| | | Purpose: Raise funds for a PreSchool Program | | |
| | Total Proposed I | ndividual Articles | \$16,000 | \$0 |

| Account | Source | Article | Actual Revenues for Period ending 6/30/2020 | Revised Estimated Revenues for Period ending 6/30/2021 | Estimated Revenues for Period ending 6/30/2022 |
|--------------|---|---------|--|--|--|
| Local Source | es | | | | |
| 1300-1349 | Tuition | | \$0 | \$0 | \$0 |
| 1400-1449 | Transportation Fees | | \$0 | \$0 | \$0 |
| 1500-1599 | Earnings on Investments | 05 | \$1,578 | \$2,000 | \$2,500 |
| 1600-1699 | Food Service Sales | | \$0 | \$0 | \$0 |
| 1700-1799 | Student Activities | | \$0 | \$0 | \$0 |
| 1800-1899 | Community Services Activities | | \$0 | \$0 | \$0 |
| 1900-1999 | Other Local Sources | | \$1,928 | \$0 | \$0 |
| | Local Sources Subtotal | | \$3,506 | \$2,000 | \$2,500 |
| State Sourc | es | | | | |
| 3210 | School Building Aid | | \$0 | \$0 | \$0 |
| 3215 | Kindergarten Building Aid | | \$0 | \$0 | \$0 |
| 3220 | Kindergarten Aid | | \$0 | \$0 | \$0 |
| 3230 | Special Education Aid | | \$0 | \$0 | \$0 |
| 3240-3249 | Vocational Aid | | \$6,132 | \$3,600 | \$0 |
| 3250 | Adult Education | | \$0 | \$0 | \$0 |
| 3260 | Child Nutrition | | \$0 | \$0 | \$0 |
| 3270 | Driver Education | | \$0 | \$0 | \$0 |
| 3290-3299 | Other State Sources | | \$0 | \$0 | \$0 |
| Federal Sou | ırces | | | | |
| 4100-4539 | Federal Program Grants | | \$0 | \$0 | \$0 |
| 4540 | Vocational Education | | \$0 | \$0 | \$0 |
| 4550 | Adult Education | | \$0 | \$0 | \$0 |
| 4560 | Child Nutrition | | \$0 | \$0 | \$0 |
| 4570 | Disabilities Programs | | \$0 | \$0 | \$0 |
| 4580 | Medicaid Distribution | 05 | \$0 | \$1,000 | \$1,500 |
| 4590-4999 | Other Federal Sources (non-4810) | | \$0 | \$0 | \$0 |
| 4810 | Federal Forest Reserve | | \$0 | \$0 | \$0 |
| Other Finan | Federal Sources Subtotal cing Sources | | \$0 | \$1,000 | \$1,500 |
| 5110-5139 | Sale of Bonds or Notes | | \$0 | \$0 | \$0 |
| 5140 | Reimbursement Anticipation Notes | | \$0 | \$0 | \$0 |
| 5221 | Transfers from Food Service Special Revenues Fund | | \$0 | \$0 | \$0 |
| 5222 | Transfer from Other Special Revenue Funds | | \$0 | \$0 | \$0 |
| 5230 | Transfer from Capital Project Funds | | \$0 | \$0 | \$0 |
| 5251 | Transfer from Capital Reserve Funds | | \$0 | \$0 | \$0 |
| 5252 | Transfer from Expendable Trust Funds | | \$0 | \$0 | \$0 |
| 5253 | Transfer from Non-Expendable Trust Funds | | CU 27 \$0 | \$0 | \$0 |

| | Total Estimated Revenues and Credits | | \$200,023 | \$345,511 | \$334,000 |
|-----------|--------------------------------------|----|-----------|-----------|-----------|
| | Other Financing Sources Subtotal | | \$190,385 | \$338,911 | \$330,000 |
| 9999 | Fund Balance to Reduce Taxes | 05 | \$190,385 | \$338,911 | \$330,000 |
| 9998 | Amount Voted from Fund Balance | | \$0 | \$0 | \$0 |
| 9997 | Supplemental Appropriation (Contra) | | \$0 | \$0 | \$0 |
| 5300-5699 | 9 Other Financing Sources | | \$0 | \$0 | \$0 |

| Item | Period ending 6/30/2022 |
|---|----------------------------|
| Operating Budget Appropriations | \$1,396,970 |
| Special Warrant Articles | \$50,000 |
| Individual Warrant Articles | \$16,000 |
| Total Appropriations | \$1,462,970 |
| Less Amount of Estimated Revenues & Credits | \$334,000 |
| Less Amount of State Education Tax/Grant | \$476,782 |
| Estimated Amount of Taxes to be Raised | \$652,188 |

COLUMBIA SCHOOL DISTRICT DISTRICT MINUTES

The State of New Hampshire March 10, 2020

Eric Stohl, Moderator, opened the Columbia School District meeting at 7:15 pm. There were approximately 60 people in attendance.

1. I move to approve the salaries of the School Board and fix the compensation of any other officers or agents of the Districtas outlined in the school report which includes an increase of \$200 per board member, increase of \$100 School Treasurer, \$50 increase for School Clerk and \$58 for fixed costs. Increase of Salaries and fixed costs are included in Article 6 totaling \$808.00).

Motion: <u>Stacey Campbell</u> Second: <u>Chris Brady</u> Vote: <u>Approved</u>

2. I move to accept the reports of Agents, Auditors, Committees or Officers chosen and pass any vote relating thereto.

Motion: <u>Carrie Klebe</u> Second: <u>Chris Brady</u> Vote: <u>Approved</u>

3. I move to approve the Columbia School District will raise and appropriate the sum of TWENTY FOUR THOUSAND DOLLARS (\$24,000.00) for the initiation of preschool programs at licensed approved preschools on terms and conditions determined by the school board. The School Board recommends this appropriation. (Majority vote required)

Petition for Ballot Vote

Motion: <u>Stacey Campbell</u> Second: <u>Chris Brady</u> Vote: <u>Failed</u>

Ballot Vote: YES = 19 NO = 36 BLANK = 1

4. I move to raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000.00) to be added to the School Tuition Expendable Trust Fund previously established. The School Board recommends this appropriation. (Majority Vote Required)

Motion: <u>Carrie Klebe</u> Second: <u>Chris Brady</u> Vote: <u>Approved</u>

5. I move to amend and update the existing Authorized Regional Enrollment Plan Agreement with the Colebrook School District to comply with current education laws, and further shall it renew the amended Agreement for five (5) additional years, until June 30, 2026 and in accordance with the proposed Plan Agreement on file with the School District Clerk? A copy of the amended plan is also included in the annual school report (Ballot Vote)

Motion: Chris Brady Second: Carrie Klebe Vote: Approved

Ballot Vote: YES = 36 NO = 9

6. I move to raise and appropriate the sum of ONE MILLION, FOUR HUNDRED FIFTEEN THOUSAND, FOUR HUNDRED FIFTY NINE DOLLARS (\$1,415,459.00) for the support of schools, for the payment of salaries for the School Distric officials and agents, and for the payment for the statutory obligations of the District. The School Board recommends this appropriation. (Majority Vote Required)

Motion: Chris Brady

Second: <u>Stacey Cambell</u>

Vote: Approved

- 7. To transact any other business that may legally come before this meeting.
 - -Brief update on the Regional Committee Chris Brady
 - -Recognition of Bruce Beasley's 4 years as Superintendent of Schools
 - -Recognition of retiring Columbia teachers, Kaye Moren and Michele Johnsen; also retiring are Bill Stebbins and Donna Laughton; leaving the district are Georgia Jarrell, Alex Stewart and Jacob Topliffe

VOTING RESULTS:

| SCHOOL POSITIONS | NAME | VOTES |
|----------------------------|----------------|--------------|
| School Board: 3-year term: | Carrie Klebe | 53 |
| School Treasurer | Amanda Gaeb | 56 |
| School Moderator | Eric Stohl | 55 |
| School Clerk | Jennifer Wells | 4 |

I move to adjourn the meeting at 8:51 pm

Motion: Chris Brady

Second: Stacey Campbell

Vote: Approved

Respectfully submitted,

Junifer of Wells

Jennifer Wells

School District Clerk

FOTHERGILL SEGALE & VALLEY

Certified Public Accountants



John E. (Jeff) Fothergill, CPA Michael L. Segale, CPA Sheila R. Valley, CPA Teresa H. Kajenski, CPA Donald J. Murray, CPA

January 8, 2021

To the School Board Columbia School District Columbia, New Hampshire

We have audited the financial statements of the governmental activities and each major fund of the Columbia School District for the year ended June 30, 2020. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated June 22, 2020. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the School District are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the School District during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. There were no sensitive estimates affecting the School District's financial statements.

The financial statement disclosures are neutral, consistent and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. There were no corrected or uncorrected misstatements as a result of our audit procedures.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated January 8, 2021.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the School District's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the School District's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

We applied certain limited procedures to Management's Discussion and Analysis, which is required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

Restriction on Use

This information is intended solely for the information and use of the School Board and management of the Columbia School District and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

FOTHERGILL SEGALE & VALLEY, CPAS

Vermont Public Accountancy License #110

SCHOOL ADMINISTRATIVE UNIT #7 2021 - 2022 PROPOSED BUDGET

| CATEGORY | TOTAL | COLE | PITTS | STEW | COLU | CLARKS |
|---------------------------------|----------------|--------------|--------------|--------------|-------------|-------------|
| | | 46.96% | 28.89% | 13.99% | 6.78% | 3.38% |
| Psychological Services | \$126,974.00 | \$59,626.99 | \$36,684.60 | \$17,757.81 | \$8,607.32 | \$4,296.65 |
| Other Support Services | \$15,111.00 | \$7,096.13 | \$4,365.78 | \$2,113.33 | \$1,024.34 | \$511.34 |
| Technology Services | \$195,997.00 | \$92,040.19 | \$56,626.32 | \$27,410.94 | \$13,286.25 | \$6,632.30 |
| Improvement of Instruction | \$5,900.00 | \$2,770.64 | \$1,704.59 | \$825.14 | \$399.95 | \$199.65 |
| Office of Superintendent | \$261,618.00 | \$122,855.81 | \$75,585.17 | \$36,588.29 | \$17,734.57 | \$8,852.84 |
| Coordinator of Special Services | \$171,236.00 | \$80,412.43 | \$49,472.52 | \$23,948.02 | \$11,607.75 | \$5,794.42 |
| C Fiscal Services | \$409,293.00 | \$192,203.99 | \$118,250.58 | \$57,241.21 | \$27,745.17 | \$13,849.98 |
| 95 Plant Services | \$33,108.00 | \$15,547.52 | \$9,565.37 | \$4,630.28 | \$2,244.33 | \$1,120.34 |
| Information Systems | \$36,907.00 | \$17,331.53 | \$10,662.96 | \$5,161.59 | \$2,501.85 | \$1,248.89 |
| TOTAL | \$1,256,144.00 | \$589,889.22 | \$362,918.89 | \$175,676.60 | \$85,151.52 | \$42,506.41 |
| Total Estimated Revenue | \$163,941.00 | \$76,986.69 | \$47,364.89 | \$22,927.78 | \$11,113.24 | \$5,547.57 |
| TOTAL DISTRICT SHARE FY 22 | \$1,092,203.00 | \$512,902.53 | \$315,554.00 | \$152,748.82 | \$74,038.29 | \$36,958.84 |
| District Share FY 2020 - 2021 | \$1,049,887.00 | \$488,092.47 | \$313,391.27 | \$151,393.71 | \$58,688.68 | \$38,320.88 |
| Increase (Decrease) over FY21 | \$42,316.00 | \$24,810.06 | \$2,162.73 | \$1,355.11 | \$15,349.61 | -\$1,362.04 |

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SCHOOL ADMINISTRATIVE UNIT #7 PROPOSED BUDGET FISCAL YEAR 2021 - 2022

| | | | 2019 - 2020 | | 2021 - 2022 | |
|------------------------------|-----------------------|--------------|--------------|--------------|--------------|---------------|
| | | 2019 - 2020 | Actual | 2020 - 2021 | Proposed | |
| Account | Description | Budget | Expenditures | Budget | Budget | Variance |
| | | | | | | |
| Psychological Services | | | | | | |
| 000.2140.110.00.000.0000 | Salaries | \$31,039.00 | \$32,239.42 | \$34,389.00 | \$38,231.00 | \$3,842.00 |
| 000.2140.211.00.000.0000 | Health Insurance | \$26,943.00 | \$23,324.97 | \$30,755.00 | \$16,380.00 | (\$14,375.00) |
| 000.2140.213.00.000.0000 | Life Insurance | \$96.00 | \$71.40 | \$96.00 | \$150.00 | \$54.00 |
| 000.2140.220.00.000.0000 | Social Security Tax | \$4,336.00 | \$4,022.76 | \$4,582.00 | \$4,875.00 | \$293.00 |
| 000.2140.232.00.000.0000 | Retirement | \$10,090.00 | \$10,083.68 | \$10,660.00 | \$13,396.00 | \$2,736.00 |
| 000.2140.260.00.000.0000 | Worker's Compensation | \$226.00 | | \$240.00 | \$255.00 | \$15.00 |
| 000.2140.290.00.000.0000 | Employee Benefit | \$145.00 | \$0.00 | \$145.00 | \$4,645.00 | \$4,500.00 |
| 000.2140.320.00.000.0000 | Contracted Services | \$519.00 | \$0.00 | \$650.00 | \$650.00 | \$0.00 |
| 000.2140.323.00.000.0000 | Professional Services | \$0.00 | \$539.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2140.580.00.000.0000 | Travel | \$1,750.00 | \$1,290.64 | \$2,050.00 | \$2,050.00 | \$0.00 |
| 000.2140.610.00.000.0000 | Supplies | \$2,033.00 | \$1,443.28 | \$2,528.00 | \$1,060.00 | (\$1,468.00) |
| 000.2140.641.00.000.0000 | Books | \$360.00 | \$30.19 | \$190.00 | \$50.00 | (\$140.00) |
| 000.2140.650.00.000.0000 | Software | \$767.00 | \$0.00 | \$0.00 | \$767.00 | \$767.00 |
| 000.2140.810.00.000.0000 | Dues and Fees | \$650.00 | \$220.00 | \$1,417.00 | \$650.00 | (\$767.00) |
| Total Psychological Services | es | \$78,954.00 | \$73,438.84 | \$87,702.00 | \$83,159.00 | (\$4,543.00) |
| | | | | | | |
| Other Support Services | | | | | | |
| 000.2190.610.00.000.0000 | Project Aware costs | \$0.00 | \$11.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2190.641.00.000.0000 | Books | \$0.00 | \$0.00 | \$500.00 | \$0.00 | (\$500.00) |
| Total Other Support Services | ses | \$0.00 | \$11.00 | \$500.00 | \$0.00 | (\$500.00) |
| | | | | | | |
| Technology Services | | | | | | |
| 000.2191.110.00.000.0000 | Salaries - Tech | \$111,047.00 | \$71,441.34 | \$139,437.00 | \$120,135.00 | (\$19,302.00) |
| 000.2191.211.00.000.0000 | Health Insurance | \$46,900.00 | \$38,108.63 | \$61,510.00 | \$38,493.00 | (\$23,017.00) |
| 000.2191.213.00.000.0000 | Life Insurance | \$192.00 | \$170.00 | \$192.00 | \$192.00 | \$0.00 |
| 000.2191.220.00.000.0000 | Social Security | \$8,495.00 | \$4,952.84 | \$10,667.00 | \$9,190.00 | (\$1,477.00) |
| | | | | | | |

| | | | 2019 - 2020 | | 2021 - 2022 | |
|----------------------------------|------------------------|--------------|--------------|--------------|--------------|---------------|
| | | 2019 - 2020 | Actual | 2020 - 2021 | Proposed | |
| Account | Description | Budget | Expenditures | Budget | Budget | Variance |
| 000.2191.232.00.000.0000 | Retirement | \$12,404.00 | \$5,720.63 | \$15,575.00 | \$16,915.00 | \$1,340.00 |
| 000.2191.260.00.000.0000 | Worker's Compensation | \$333.00 | \$0.00 | \$558.00 | \$481.00 | (\$77.00) |
| 000.2191.290.00.000.0000 | Employee Benefit | \$290.00 | \$0.00 | \$290.00 | \$7,790.00 | \$7,500.00 |
| 000.2191.580.00.000.0000 | Travel | \$1,000.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 |
| 000.2191.610.00.000.0000 | Supplies | \$1,000.00 | \$36.90 | \$1,000.00 | \$1,000.00 | \$0.00 |
| 000.2191.810.00.000.0000 | Dues and Fees | \$800.00 | \$319.50 | \$800.00 | \$800.00 | \$0.00 |
| Total Technology Services | | \$182,461.00 | \$120,749.84 | \$231,029.00 | \$195,996.00 | (\$35,033.00) |
| | | | | | | |
| Improvement of Instruction | 1 | | | | | |
| 000.2210.240.00.000.0000 | Course Reimbursement | \$1,500.00 | \$0.00 | \$3,000.00 | \$3,000.00 | \$0.00 |
| 000.2210.323.00.000.0000 | Contracted Services | \$1,800.00 | 00.0\$ | \$1,800.00 | \$2,000.00 | \$200.00 |
| 000.2210.580.00.000.0000 | Travel | \$500.00 | 00.0\$ | \$500.00 | \$500.00 | \$0.00 |
| 000.2210.810.00.000.0000 | Dues and Fees | \$400.00 | \$287.47 | \$400.00 | \$400.00 | \$0.00 |
| Total Improvement of Instruction | uction | \$4,200.00 | \$287.47 | \$5,700.00 | \$5,900.00 | \$200.00 |
| | | | | | | |
| Office of the Superintendent | ıt | | | | | |
| 000.2321.110.00.000.0000 | Salaries | \$142,464.00 | \$127,856.39 | \$132,309.00 | \$152,145.00 | \$19,836.00 |
| 000.2321.211.00.000.0000 | Health Insurance | \$39,915.00 | \$25,543.10 | \$45,562.00 | \$30,304.00 | (\$15,258.00) |
| 000.2321.213.00.000.0000 | Life Insurance | \$192.00 | \$125.80 | \$192.00 | \$192.00 | \$0.00 |
| 000.2321.220.00.000.0000 | Social Security Tax | \$10,899.00 | \$9,451.11 | \$10,122.00 | \$11,639.00 | \$1,517.00 |
| 000.2321.232.00.000.0000 | Retirement | \$15,914.00 | \$14,106.28 | \$14,779.00 | \$21,392.00 | \$6,613.00 |
| 000.2321.260.00.000.0000 | Worker's Compensation | \$570.00 | \$437.58 | \$529.00 | \$609.00 | \$80.00 |
| 000.2321.290.00.000.0000 | Employee Benefit | \$0.00 | \$0.00 | \$0.00 | \$6,000.00 | \$6,000.00 |
| 000.2321.329.00.000.0000 | Professional Services | \$7,200.00 | \$14,289.40 | \$8,000.00 | \$6,000.00 | (\$2,000.00) |
| 000.2321.430.00.000.0000 | Repair and Maintenance | \$1,075.00 | 00.0\$ | \$1,075.00 | \$1,075.00 | \$0.00 |
| 000.2321.442.00.000.0000 | Postage Rental | \$720.00 | \$672.00 | \$720.00 | \$720.00 | \$0.00 |
| 000.2321.521.00.000.0000 | Insurance | \$3,100.00 | \$1,956.00 | \$3,500.00 | \$4,200.00 | \$700.00 |
| 000.2321.531.00.000.0000 | Communication | \$1,800.00 | \$2,104.77 | \$1,800.00 | \$1,500.00 | (\$300.00) |
| 000.2321.534.00.000.0000 | Postage | \$1,600.00 | \$1,375.75 | \$1,600.00 | \$2,000.00 | \$400.00 |
| 000.2321.540.00.000.0000 | Advertising | \$4,000.00 | \$4,596.14 | \$5,000.00 | \$5,000.00 | \$0.00 |
| 000.2321.550.00.000.0000 | Printing and Binding | \$800.00 | \$345.22 | \$800.00 | \$800.00 | \$0.00 |
| 000.2321.580.00.000.0000 | Travel | \$8,753.00 | \$5,643.77 | \$8,753.00 | \$8,753.00 | \$0.00 |

| | | | 2019 - 2020 | | 2021 - 2022 | |
|---------------------------------------|-------------------------------------|--------------|--------------|--------------|--------------|--------------|
| | | 2019 - 2020 | Actual | 2020 - 2021 | Proposed | |
| Account | Description | Budget | Expenditures | Budget | Budget | Variance |
| 000.2321.610.00.000.0000 | Supplies | \$4,000.00 | \$1,305.62 | \$4,500.00 | \$2,000.00 | (\$2,500.00) |
| 000.2321.630.00.000.0000 | Food | \$2,500.00 | \$1,143.11 | \$0.00 | \$1,500.00 | \$1,500.00 |
| 000.2321.641.00.000.0000 | Books | \$300.00 | | \$300.00 | \$300.00 | \$0.00 |
| 000.2321.650.00.000.0000 | Software | \$110.00 | \$0.00 | \$500.00 | \$0.00 | (\$500.00) |
| 000.2321.810.00.000.0000 | Dues and Fees | \$4,190.00 | \$2,801.39 | \$4,190.00 | \$5,490.00 | \$1,300.00 |
| Total Office of the Superintendent | endent | \$250,102.00 | \$213,753.43 | \$244,231.00 | \$261,619.00 | \$17,388.00 |
| | | | | | | |
| Coordinator of Special Services | rices | | | | | |
| 000.2332.110.00.000.0000 | Salaries - Regular Employees | \$94,589.00 | \$80,705.33 | \$95,352.00 | \$94,060.00 | (\$1,292.00) |
| 000.2332.211.00.000.0000 | Health Insurance | \$46,900.00 | \$31,930.44 | \$37,285.00 | \$30,303.00 | (\$6,982.00) |
| 000.2332.213.00.000.0000 | Life Insurance | \$150.00 | \$122.40 | \$150.00 | \$150.00 | \$0.00 |
| 000.2332.220.00.000.0000 | Social Security Tax | \$7,236.00 | \$5,566.25 | \$7,295.00 | \$7,195.00 | (\$100.00) |
| 000.2332.232.00.000.0000 | Retirement | \$10,566.00 | \$9,014.82 | \$10,650.00 | \$17,592.00 | \$6,942.00 |
| 000.2332.250.00.000.0000 | Unemployment Compensation | \$0.00 | \$8,358.84 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.260.00.000.0000 | Worker's Compensation | \$378.00 | \$545.82 | \$381.00 | \$376.00 | (\$5.00) |
| 000.2332.290.00.000.000 | Employee Benefit | \$0.00 | \$0.00 | \$0.00 | \$6,000.00 | \$6,000.00 |
| 000.2332.430.00.000.0000 | Repair & Maintenance | \$950.00 | \$0.00 | \$950.00 | \$950.00 | \$0.00 |
| 000.2332.521.00.000.0000 | Insurance - Other | \$2,800.00 | \$1,956.00 | \$2,900.00 | \$2,900.00 | \$0.00 |
| 000.2332.531.00.000.0000 | Communications | \$960.00 | \$888.04 | \$960.00 | \$960.00 | \$0.00 |
| 000.2332.534.00.000.0000 | Postage | \$1,300.00 | \$1,124.90 | \$1,300.00 | \$1,300.00 | \$0.00 |
| 000.2332.540.00.000.0000 | Advertising | \$800.00 | \$1,515.36 | \$800.00 | \$800.00 | \$0.00 |
| 000.2332.550.00.000.0000 | Printing & Binding | \$500.00 | \$0.00 | \$500.00 | \$200.00 | (\$300.00) |
| 000.2332.580.00.000.0000 | Travel | \$3,350.00 | \$1,729.10 | \$3,350.00 | \$3,350.00 | \$0.00 |
| 000.2332.610.00.000.0000 | Supplies | \$1,800.00 | \$1,007.31 | \$1,650.00 | \$1,000.00 | (\$650.00) |
| 000.2332.641.00.000.0000 | Books | \$500.00 | \$0.00 | \$500.00 | \$300.00 | (\$200.00) |
| 000.2332.650.00.000.0000 | Software | \$125.00 | \$0.00 | \$110.00 | \$0.00 | (\$110.00) |
| 000.2332.734.00.000.0000 | Computer Equipment | \$0.00 | \$1,802.07 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.739.00.000.0000 | Special Services-Other Equipment | \$0.00 | \$37.91 | \$0.00 | \$350.00 | \$350.00 |
| 000.2332.810.00.000.0000 | Dues & Fees | \$3,250.00 | \$1,947.49 | \$3,250.00 | \$3,450.00 | \$200.00 |
| Total Coordinator of Special Services | al Services | \$176,154.00 | \$148,252.08 | \$167,383.00 | \$171,236.00 | \$3,853.00 |
| | | | | | | |

| Description Budget Actual 2020 - 2021 Proposed Description Budget Expenditures Budget Varian Salaries \$158,829.00 \$191,967.09 \$191,621.00 \$210,632.00 \$210.00 Insurance \$49,894.00 \$57,525.02 \$683.44.00 \$6700.00 \$5700.00 \$5200.00 Innee \$2388.00 \$50,890 \$813,875.10 \$10,607.00 \$510,607 | | | | 2019 - 2020 | | 2021 - 2022 | |
|--|--------------------------|-----------------------------|--------------|------------------|--------------|--------------|--------------|
| Description Budget Expenditures Budget Varian Part-time Salaries \$158,829.00 \$191,967.09 \$191,621.00 \$212,632.00 \$210.00 Part-time Salaries \$700.00 \$650.00 \$520.00 \$210.00 \$520.00 Life Insurance \$228.00 \$528.00 \$528.00 \$528.00 \$528.00 Social Security Tax \$12,204.00 \$131,206.00 \$18,001.00 \$20.00 Retirement \$12,204.00 \$18,007.00 \$20.00 \$20.00 Retirement \$12,204.00 \$20.85.04 \$11,000 \$37.10 Movker's Compensation \$15,299.00 \$20.05.04 \$10,000 \$11,000 <th></th> <th></th> <th>2019 - 2020</th> <th>Actual</th> <th>2020 - 2021</th> <th>Proposed</th> <th></th> | | | 2019 - 2020 | Actual | 2020 - 2021 | Proposed | |
| Salatries \$158,829,00 \$191,67,00 \$512,632,00 \$21,00 Part-time Salaries \$700,00 \$600,00 \$650,00 \$700,0 | Account | Description | Budget | Expenditures | Budget | Budget | Variance |
| Salaries \$158,829,00 \$191,967,09 \$191,621.00 \$212,632.00 \$210,00 Part-time Salaries \$700.00 \$600.00 \$650.00 \$700.00 \$510.00 Life Insurance \$49,894.00 \$57,235.00 \$68,344.00 \$5700.00 \$5700.00 Social Scentify Tax \$12,204.00 \$519.60 \$50.00 \$20.00 \$50.00 Retirement \$15,999.00 \$519.60 \$10.00 \$31,710 \$50.00 \$20.00 Repair and Maintenance \$1,275.00 \$35,735.8 \$10.00 \$17,500.00 | Fiscal Services | | | | | | |
| Pear-time Salaries \$700.00 \$650.00 \$700.00 \$650.00 Health Insurance \$49,884.00 \$57,525.02 \$68,344.00 \$65,063.00 \$65,286.00 Life Insurance \$2288.00 \$13,875.10 \$14,088.00 \$2288.00 \$228.00 Social Security Tax \$15,999.00 \$20,825.04 \$14,708.00 \$120.00 \$20.00 Retirement \$15,999.00 \$20,825.04 \$14,708.00 \$120.00 \$20.00 Worker's Compensation \$638.00 \$20,825.04 \$14,40.00 \$34,415.00 \$32,415.00 Morker's Compensation \$61,000 \$31,275.00 \$10,000 \$11,275.00 \$11,275.00 \$11,275.00 \$11,275.00 \$11,275.00 \$11,275.00 \$11,275.00 \$11,200.00 <td< td=""><td>000.2520.110.00.000.0000</td><td>Salaries</td><td>\$158,829.00</td><td></td><td>\$191,621.00</td><td>\$212,632.00</td><td>\$21,011.00</td></td<> | 000.2520.110.00.000.0000 | Salaries | \$158,829.00 | | \$191,621.00 | \$212,632.00 | \$21,011.00 |
| Health Insurance \$49,894,00 \$57,525,02 \$68,344,00 \$63,063,00 \$55,28 Life Insurance \$238,00 \$319,60 \$288,00 \$288,00 \$2288,00 Retirement \$12,204,00 \$13,104,00 \$17,454,00 \$31,501,00 \$32,431,50 Retirement \$15,299,00 \$20,825,50 \$17,454,00 \$31,501,00 \$31,500,00 \$34,115,00 \$31,415,00 \$34,410,00 \$34,410,00 \$34,410,00 \$34,400,00 \$34,400,00 <td>000.2520.120.00.000.0000</td> <td>Part-time Salaries</td> <td>\$700.00</td> <td></td> <td>\$650.00</td> <td>\$700.00</td> <td>\$50.00</td> | 000.2520.120.00.000.0000 | Part-time Salaries | \$700.00 | | \$650.00 | \$700.00 | \$50.00 |
| Life Insurance \$228.00 \$319.60 \$288.00 \$288.00 Social Security Tax \$12.204.00 \$13,875.10 \$12,800.00 \$32,88.00 Retirement \$12,204.00 \$13,875.10 \$12,000.00 \$20,00 Worker's Compensation \$63,000 \$248.07 \$769.00 \$344.15.00 \$31,415.00 Worker's Compensation \$63,000 \$34,927 \$760.00 \$31,415.00 \$31,415.00 \$31,415.00 \$31,415.00 \$31,415.00 \$31,415.00 \$31,500.00 \$31,000.00 \$31,500.00 \$31,000.00 \$31,500.00 \$31,000.00 \$31,000.00 \$31,000.00 \$31,000.00 \$31,000.00 \$31,000.00 \$31,000.00 | 000.2520.211.00.000.0000 | Health Insurance | \$49,894.00 | \$57,525.02 | \$68,344.00 | \$63,063.00 | (\$5,281.00) |
| Social Security Tax \$12,204.00 \$13,875.10 \$18,001.00 \$32,000 Retirement \$15,999.00 \$20,825.04 \$17,454.00 \$37,512.00 \$30.00 Worker's Compensation \$638.00 \$489.77 \$769.00 \$34,415.00 \$34,200.00 \$34,415.00 \$34,415.00 \$34,800.00 \$34,800.00 \$34,800.00 \$34,800.00 \$34,800.00 \$34,800.00 \$34,800.00 \$34,116.00 \$32,000.00 \$32,000.00 \$32,000.00 \$32,000.00 \$32,000.00 \$32,000.00 \$32,000.00 \$32,000.00 \$33,000.00 \$33,000.00 \$33,000.00 \$33,000.00 \$33,000.00 \$33,000.00 \$33,000.00 \$33,000.00 \$33,000.00 \$33,000.00 \$33,000.00 | 000.2520.213.00.000.0000 | Life Insurance | \$288.00 | \$319.60 | \$288.00 | \$288.00 | \$0.00 |
| Retirement \$15,999.00 \$20,825.04 \$17,454.00 \$37,512.00 \$20,00 Employee Benefit \$0.00 \$489.77 \$769.00 \$34415.00 \$15,99 Cubrer Professional Services \$31,956.00 \$35,737.38 \$16,000.00 \$1,275.00 \$11,275.00 Repair and Maintenance \$1,275.00 \$31,857.00 \$1,275.00 \$1,275.00 Insurance \$4,800.00 \$1,275.00 \$1,200.00 \$1,200.00 Insurance \$1,400.00 \$31,85.00 \$1,200.00 \$1,200.00 Communication \$1,400.00 \$1,374.40 \$1,200.00 \$1,200.00 Advertising \$1,400.00 \$1,374.40 \$1,500.00 \$1,500.00 Advertising \$1,500.00 \$1,500.00 \$1,500.00 \$1,500.00 Supplies \$2,000.00 \$2,753.25 \$4,116.00 \$1,000.00 Supplies \$5,500.00 \$2,000.00 \$30.00 \$30.00 Software \$1,000 \$3,000.00 \$3,300.00 \$3,300.00 Electronic Equipment - Service \$2,000 | 000.2520.220.00.000.0000 | Social Security Tax | \$12,204.00 | \$13,875.10 | \$14,708.00 | \$18,001.00 | \$3,293.00 |
| Worker's Compensation \$638.00 \$489.77 \$769.00 \$941.00 \$15 Employee Benefit \$0.00 \$0.00 \$34,415.00 \$15,600.00 \$15,415.00 \$15,415.00 \$15,415.00 \$15,415.00 \$15,600.00 \$15,275.00 \$15,600.00 \$15,275.00 | 000.2520.232.00.000.0000 | Retirement | \$15,999.00 | \$2 | \$17,454.00 | | \$20,058.00 |
| Employee Benefit \$0.00 \$0.00 \$34,415.00 \$34,415.00 Other Professional Services \$31,956.00 \$35,573.58 \$16,000.00 \$17,500.00 \$15,000.00 Repair and Maintenance \$1,275.00 \$1,275.00 \$1,275.00 \$15,000.00 Insurance \$4,800.00 \$3,185.00 \$1,275.00 \$1,275.00 Communication \$1,140.00 \$8480.00 \$1,270.00 \$1,200.00 Advertising \$1,140.00 \$1,374.40 \$1,500.00 \$1,500.00 Advertising \$1,500.00 \$1,500.00 \$1,500.00 Printing and Binding \$2,00.00 \$1,374.40 \$1,500.00 Proderising \$4,116.00 \$2,00.00 \$2,00.00 Supplies \$5,500.00 \$1,00.00 \$1,00.00 Software \$130.00 \$1,00.00 \$2,00.00 Software \$1,00.00 \$1,074.95 \$0.00 \$2,00.00 Books \$3,00.00 \$1,074.95 \$0.00 \$2,00.00 \$2,00.00 Equipment-New \$0.00 \$1,074.95 | 000.2520.260.00.000.0000 | Worker's Compensation | \$638.00 | | \$769.00 | | \$172.00 |
| Other Professional Services \$31,956.00 \$35,573.58 \$16,000.00 \$17,500.00 \$11,275.00 Repair and Maintenance \$1,275.00 \$0.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,275.00 \$1,200.00 \$1,200.00 \$1,200.00 \$1,500.00 \$ | 000.2520.290.00.000.0000 | Employee Benefit | \$0.00 | | \$0.00 | | \$34,415.00 |
| Repair and Maintenance \$1,275.00 \$0.00 \$1,275.00 \$1,275.00 Insurance \$4,800.00 \$3,185.00 \$4,800.00 \$4,800.00 \$4,800.00 Communication \$1,140.00 \$887.97 \$1,140.00 \$1,500.00 \$1,500.00 Postage \$1,400.00 \$8791.10 \$1,200.00 \$1,500.00 \$1,500.00 \$1,500.00 Advertising \$1,500.00 \$1,374.40 \$1,500.00 | 000.2520.329.00.000.0000 | Other Professional Services | \$31,956.00 | \$32 | \$16,000.00 | \$17,500.00 | \$1,500.00 |
| Insurance \$4,800.00 \$3,185.00 \$4,800.00 \$4,800.00 \$4,800.00 \$4,800.00 \$3,800.00 \$4,800.00 \$3,000.00 \$1,500.00 \$3,500.00 \$3,500.00 \$3,500.00 \$1,500.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,500.00 <t< td=""><td>000.2520.430.00.000.0000</td><td>Repair and Maintenance</td><td>\$1,275.00</td><td>\$0.00</td><td>\$1,275.00</td><td>\$1,275.00</td><td>\$0.00</td></t<> | 000.2520.430.00.000.0000 | Repair and Maintenance | \$1,275.00 | \$0.00 | \$1,275.00 | \$1,275.00 | \$0.00 |
| Communication \$1,140.00 \$887.97 \$1,140.00 \$1,500.00 \$3 Postage \$1,400.00 \$1,200.00 \$1,200.00 \$1,200.00 \$1,200.00 Advertising \$1,500.00 \$1,500.00 \$1,500.00 \$1,500.00 \$1,500.00 Printing and Binding \$200.00 \$0.00 \$200.00 \$200.00 \$200.00 Travel \$4,116.00 \$2,753.25 \$4,116.00 \$200.00 \$200.00 Prood \$5,500.00 \$4,116.00 \$2,753.25 \$4,116.00 \$200.00 Books \$5,500.00 \$4,116.00 \$2,000.00 \$2,000 \$2,000 Books \$300.00 \$1,074.95 \$3,000.00 \$3,000 \$5,000 Electronic Equipment \$0.00 \$1,074.95 \$0.00 \$1,074.95 \$0.00 \$1,074.95 Equipment-New \$0.00 \$1,074.95 \$0.00 \$2,000.00 \$2,500.00 Equipment-New \$3,332.00 \$1,074.95 \$3,300.00 \$2,500.00 \$2,550.00 Repair and Fees \$3,332.00 | 000.2520.521.00.000.0000 | Insurance | \$4,800.00 | \$3,185.00 | \$4,800.00 | \$4,800.00 | \$0.00 |
| Postage \$1,400.00 \$791.10 \$1,200.00 \$1,200.00 Advertising \$1,500.00 \$1,274.40 \$1,500.00 \$1,500.00 Printing and Binding \$200.00 \$0.00 \$200.00 \$200.00 Travel \$4,116.00 \$2,00.00 \$2,00.00 \$2,00.00 Supplies \$6,00 \$4,509.29 \$5,500.00 \$2,00 Food \$1,00 \$1,00 \$1,00 \$1,00 Books \$300.00 \$1,00 \$1,00 \$1,00 Software \$1,00 \$1,00 \$1,00 \$1,00 Equipment-New \$0.00 \$1,074.95 \$0.00 \$0.00 \$0.00 Equipment-New \$0.00 \$1,074.95 \$0.00 \$0.00 \$0.00 \$0.00 Equipment-New \$0.00 \$1,074.95 \$0.00 \$0.00 \$0.00 \$0.00 Equipment-New \$0.00 \$1,074.95 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 Bous and Fees \$2,332.00 \$2,32,20.00 \$3,30.00 | 000.2520.531.00.000.0000 | Communication | \$1,140.00 | <i>L6</i> :288\$ | \$1,140.00 | \$1,500.00 | \$360.00 |
| Advertising \$1,500.00 \$1,500.00 \$1,500.00 \$2,000.00 \$200.00 \$200.00 \$200.00 \$200.00 \$200.00 \$200.00 \$200.00 \$200.00 \$200.00 \$200.00 \$200.00 \$200.00 \$200.00 \$200.00 \$2,500.00 \$2,500.00 \$2,500.00 \$2,500.00 \$2,500.00 \$2,500.00 \$2,500.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,500.00 < | 000.2520.534.00.000.0000 | Postage | \$1,400.00 | \$791.10 | \$1,200.00 | \$1,200.00 | \$0.00 |
| Printing and Binding \$200.00 \$200.00 \$200.00 Travel \$4,116.00 \$2,753.25 \$4,116.00 \$4,116.00 Supplies \$5,500.00 \$4,116.00 \$4,116.00 \$4,116.00 Food \$0.00 \$131.18 \$0.00 \$5,500.00 Books \$300.00 \$131.18 \$0.00 \$300.00 Software \$130.00 \$0.00 \$300.00 \$300.00 Equipment-New \$0.00 \$1,074.95 \$0.00 \$50.00 \$2,56 Equipment-New \$0.00 \$1,074.95 \$0.00 \$50.00 \$2,56 Equipment-New \$0.00 \$1,074.95 \$0.00 \$0.00 \$0.00 Equipment-New \$0.00 \$1,074.95 \$0.00 \$0.00 \$0.00 Equipment-New \$0.00 \$1,074.95 \$0.00 \$0.00 \$0.00 \$0.00 Equipment-New \$0.00 \$1,000.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 </td <td>000.2520.540.00.000.0000</td> <td>Advertising</td> <td>\$1,500.00</td> <td>\$1,374.40</td> <td>\$1,500.00</td> <td>\$1,500.00</td> <td>\$0.00</td> | 000.2520.540.00.000.0000 | Advertising | \$1,500.00 | \$1,374.40 | \$1,500.00 | \$1,500.00 | \$0.00 |
| Travel \$4,116.00 \$2,753.25 \$4,116.00 \$4,116.00 \$4,116.00 \$4,116.00 \$4,116.00 \$4,116.00 \$4,116.00 \$4,116.00 \$4,116.00 \$4,116.00 \$4,116.00 \$4,116.00 \$5,500.00 \$5,500.00 \$5,500.00 \$5,500.00 \$5,500.00 \$5,500.00 \$5,500.00 \$5,500.00 \$5,000 \$5,500.00 \$5,500.00 \$5,500.00 \$5,500.00 \$5,500.00 \$5,500.00 \$5,000 \$5,500.00 \$5,000.00 \$5,000.00 \$5,000.00 \$5,000.00 \$5,000.00 \$5,000.00 \$5,000.00 \$5,000. | 000.2520.550.00.000.0000 | Printing and Binding | \$200.00 | 00.0\$ | \$200.00 | \$200.00 | \$0.00 |
| Supplies \$5,500.00 \$4,509.29 \$5,500.00 \$5,500.00 Food \$0.00 \$131.18 \$0.00 \$0.00 Books \$300.00 \$130.00 \$300.00 \$300.00 Software \$130.00 \$0.00 \$10.00 \$10.00 Electronic Equipment \$0.00 \$1,074.95 \$0.00 \$0.00 Electronic Equipment \$0.00 \$1,074.95 \$0.00 \$0.00 Equipment-New \$0.00 \$1,074.95 \$0.00 \$0.00 Electronic Equipment \$0.00 \$1,074.95 \$0.00 \$0.00 Electronic Equipment \$0.00 \$1,074.95 \$0.00 \$0.00 Electronic Equipment \$0.00 \$1,074.95 \$0.00 \$0.00 Equipment-New \$3,320.00 \$3,000.00 \$3,500.00 \$0.00 Action on Separation on | 000.2520.580.00.000.0000 | Travel | \$4,116.00 | \$2,753.25 | \$4,116.00 | \$4,116.00 | \$0.00 |
| Food \$0.00 \$131.18 \$0.00 \$0.00 Books \$300.00 \$300.00 \$300.00 \$300.00 Software \$130.00 \$0.00 \$10.00 \$10.00 \$10.00 Electronic Equipment \$0.00 \$1,074.95 \$0.00 \$0.00 \$10.00 Equipment-New \$0.00 \$1,074.95 \$0.00 \$20.00 \$20.00 Dues and Fees \$3,332.00 \$1,074.95 \$3,000.00 \$20.00 \$2.50 Dues and Fees \$3,332.00 \$1,000 \$2,50 \$2.50 \$2.50 Rubbish Removal \$1,140.00 \$336,614.45 \$336,367.00 \$409,293.00 \$3.29 Repair and Maintenance \$1,140.00 \$413.00 \$413.00 \$413.00 \$3413.00 Rental Charge \$1,800.00 \$18,000.00 \$18,000.00 \$2,000.00 \$2,000.00 Property Insurance \$1,800.00 \$787.93 \$500.00 \$200.00 \$200.00 | 000.2520.610.00.000.0000 | Supplies | \$5,500.00 | \$4,509.29 | \$5,500.00 | \$5,500.00 | \$0.00 |
| Books \$300.00 \$300.00 \$300.00 \$150.00 | 000.2520.630.00.000.0000 | Food | \$0.00 | | \$0.00 | \$0.00 | \$0.00 |
| Software \$130.00 \$0.00 \$130.00 \$0.00 | 000.2520.641.00.000.0000 | Books | \$300.00 | \$0.00 | \$300.00 | \$300.00 | \$0.00 |
| Electronic Equipment \$0.00 \$1,074.95 \$0.00 \$0.00 Equipment-New \$0.00 \$0.00 \$3,000.00 \$50.00 \$2,50 Dues and Fees \$3,332.00 \$73.11 \$3,370.00 \$3,350.00 \$2,50 Rubbish Removal \$1,140.00 \$5,000.00 \$1,140.00 \$1,140.00 \$3,413.00 \$40,293.00 \$3,50 Repair and Maintenance \$713.00 \$1,800.00 \$18,000.00 \$18,000.00 \$18,000.00 \$18,000.00 \$18,000.00 \$2,000.00 <td< td=""><td>000.2520.650.00.000.0000</td><td>Software</td><td>\$130.00</td><td>\$0.00</td><td>\$130.00</td><td>\$0.00</td><td>(\$130.00)</td></td<> | 000.2520.650.00.000.0000 | Software | \$130.00 | \$0.00 | \$130.00 | \$0.00 | (\$130.00) |
| Equipment-New \$0.00 \$0.00 \$3,000.00 \$50.00 (\$2.50) Dues and Fees \$3,332.00 \$73.00 \$3,372.00 \$3,350.00 \$3,350.00 Rubbish Removal \$1,140.00 \$294,201.00 \$336,614.45 \$336,367.00 \$409,293.00 \$72,9 Rubbish Removal \$1,140.00 \$597.40 \$1,140.00 \$800.00 \$3800.00 \$3200.00 | 000.2520.734.00.000.0000 | Electronic Equipment | \$0.00 | \$1 | \$0.00 | \$0.00 | \$0.00 |
| Dues and Fees \$3,332.00 \$732.11 \$3,372.00 \$3,350.00 \$3,350.00 Rubbish Removal \$1,140.00 \$597.40 \$1,140.00 \$409,293.00 \$72,9 Repair and Maintenance \$713.00 \$461.00 \$1,140.00 \$18,000.00 \$18,000.00 Property Insurance \$1,800.00 \$424.00 \$2,000.00 \$2,000.00 Supplies \$500.00 \$779.00 \$500.00 | 000.2520.739.00.000.0000 | Equipment-New | \$0.00 | | \$3,000.00 | \$500.00 | (\$2,500.00) |
| Rubbish Removal \$1,140.00 \$409,293.00 \$72,90 Repair and Maintenance \$1,140.00 \$440.00 \$1,140.00 \$1,140.00 \$297.40 \$1,140.00 \$32,000.00 \$1,140.00 | 000.2520.810.00.000.0000 | Dues and Fees | \$3,332.00 | | \$3,372.00 | \$3,350.00 | (\$22.00) |
| Rubbish Removal \$1,140.00 \$597.40 \$1,140.00 \$800.00 (\$340.00 Repair and Maintenance \$713.00 \$461.00 \$413.00 \$413.00 Rental Charge \$18,000.00 \$18,000.00 \$18,000.00 Property Insurance \$1,800.00 \$424.00 \$2,000.00 Supplies \$500.00 \$787.00 \$500.00 | Total Fiscal Services | | \$294,201.00 | \$336,614.45 | \$336,367.00 | \$409,293.00 | \$72,926.00 |
| Rubbish Removal \$1,140.00 \$597.40 \$1,140.00 \$800.00 (\$32 Repair and Maintenance \$713.00 \$4413.00 \$413.00 \$413.00 \$413.00 Rental Charge \$18,000.00 \$18,000.00 \$18,000.00 \$18,000.00 \$2,000.00 Property Insurance \$1,800.00 \$787.00 \$500.00 \$500.00 Supplies \$500.00 \$787.00 \$500.00 \$500.00 | | | | | | - | |
| Rubbish Removal \$1,140.00 \$597.40 \$1,140.00 \$800.00 (\$32 Repair and Maintenance \$713.00 \$461.00 \$413.00 \$413.00 \$413.00 Rental Charge \$18,000.00 \$18,000.00 \$18,000.00 \$18,000.00 Property Insurance \$1,800.00 \$424.00 \$2,000.00 \$2,000.00 Supplies \$500.00 \$500.00 \$500.00 | Plant Services | | | | | | |
| Repair and Maintenance\$713.00\$461.00\$413.00\$413.00Rental Charge\$18,000.00\$18,000.00\$18,000.00Property Insurance\$1,800.00\$424.00\$2,000.00Supplies\$500.00\$500.00 | 000.2600.421.00.000.0000 | Rubbish Removal | \$1,140.00 | \$597.40 | \$1,140.00 | \$800.00 | (\$340.00) |
| Rental Charge \$18,000.00 \$18,000.00 \$18,000.00 Property Insurance \$1,800.00 \$424.00 \$2,000.00 \$2,000.00 Supplies \$500.00 \$500.00 \$500.00 \$500.00 | 000.2600.430.00.000.0000 | Repair and Maintenance | \$713.00 | \$461.00 | \$413.00 | \$413.00 | \$0.00 |
| Property Insurance \$1,800.00 \$424.00 \$2,000.00 \$2,000.00 Supplies \$500.00 \$787.93 \$500.00 \$500.00 | 000.2600.441.00.000.0000 | Rental Charge | \$18,000.00 | \$1 | \$18,000.00 | \$ | \$0.00 |
| Supplies \$500.00 \$787.93 \$500.00 \$500.00 | 000.2600.521.00.000.0000 | Property Insurance | \$1,800.00 | | \$2,000.00 | | \$0.00 |
| | 000.2600.610.00.000.0000 | Supplies | \$500.00 | | \$500.00 | \$500.00 | \$0.00 |

| | | | 2019 - 2020 | | 2021 - 2022 | |
|-----------------------------------|------------------------------|----------------------|--------------|----------------|----------------|---------------|
| | | 2019 - 2020 | Actual | 2020 - 2021 | Proposed | |
| Account | Description | Budget | Expenditures | Budget | Budget | Variance |
| 000.2600.739.00.000.0000 | Equipment | \$0.00 | \$660 | \$0.00 | \$11,395.00 | \$11,395.00 |
| Total Plant Services | | \$22,153.00 | \$21,269.33 | \$22,053.00 | \$33,108.00 | \$11,055.00 |
| | | | | | | |
| Information Services | | | | | | |
| 000.2829.329.00.000.0000 | Contracted Services | \$3,500.00 | \$538.91 | \$3,500.00 | \$4,700.00 | \$1,200.00 |
| 000.2829.430.00.000.0000 | Tech Repairs & Maintenance | \$0.00 | \$299.18 | \$0.00 | \$0.00 | \$0.00 |
| 000.2829.532.00.000.0000 | Data Communications | \$28,320.00 | \$23,748.01 | \$30,000.00 | \$22,440.00 | (\$7,560.00) |
| 000.2829.610.00.000.0000 | Supplies | \$400.00 | | \$400.00 | \$400.00 | \$0.00 |
| 000.2829.650.00.000.0000 | Licenses | \$0.00 | \$0.00 | \$0.00 | \$4,942.00 | \$4,942.00 |
| 000.2829.734.00.000.0000 | Computer Equipment | \$0.00 | \$6,777.33 | \$0.00 | \$0.00 | \$0.00 |
| 000.2829.739.00.000.0000 | Equipment | \$2,300.00 | \$6,255.96 | \$3,500.00 | \$1,000.00 | (\$2,500.00) |
| 000.2829.810.00.000.0000 | Dues & Fees | \$3,750.00 | \$2,834.60 | \$10,525.00 | \$3,425.00 | (\$7,100.00) |
| Total Informational Systems | su | \$38,270.00 | \$40,453.99 | \$47,925.00 | \$36,907.00 | (\$11,018.00) |
| | | | | , | | |
| Grand Total General Fund | | \$1,046,495.00 | \$954,830.43 | \$1,142,890.00 | \$1,197,218.00 | (\$54,328.00) |
| | | Special Cost Centers | 940 | | | |
| | | | | | | |
| Special Education Services | | | | | | |
| 000.1210.110.00.000.3000 | Salaries - Regular Employees | \$16,664.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.1210.220.00.000.3000 | Social Security Tax | \$1,274.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.1210.260.00.000.3000 | Worker's Compensation | \$66.00 | | \$0.00 | \$0.00 | \$0.00 |
| 000.1210.580.00.000.3000 | Travel | \$1,300.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.1210.810.00.000.3000 | Dues & Fees | \$500.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total Special Education Services | rvices | \$19,804.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| | | | | | | |
| After School Programs | | | | | | |
| 000.1490.110.00.000.3000 | Salaries - AS | \$44,772.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.1490.220.00.000.3000 | Social Security | \$3,425.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.1490.232.00.000.3000 | Retirement | \$7,969.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total After School Programs | ns | \$56,166.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| | | | | | | |

| | | | 2019 - 2020 | | 2021 - 2022 | |
|----------------------------------|--------------------------------------|--------------|--------------|-------------|-------------|------------|
| | | 2019 - 2020 | Actual | 2020 - 2021 | Proposed | |
| Account | Description | Budget | Expenditures | Budget | Budget | Variance |
| | | | | | | |
| Psychological Services | | | | | | |
| 000.2140.110.00.000.3000 | Salaries - Regular Employees | \$25,500.00 | \$0.00 | \$25,500.00 | \$25,500.00 | \$0.00 |
| 000.2140.323.00.000.3000 | Professional Services - Pupils | \$18,315.00 | \$0.00 | \$18,315.00 | \$18,315.00 | \$0.00 |
| Total Psychological Services | S | \$43,815.00 | \$0.00 | \$43,815.00 | \$43,815.00 | \$0.00 |
| | | | | | | |
| Other Support Services | | | | | | |
| 000.2190.110.00.000.3000 | Salaries | \$11,625.00 | \$0.00 | \$11,625.00 | \$12,000.00 | \$375.00 |
| 000.2190.220.00.000.3000 | Social Security Tax | \$889.00 | \$0.00 | \$889.00 | \$918.00 | \$29.00 |
| 000.2190.260.00.000.3000 | Worker's Compensation | \$35.00 | \$0.00 | \$47.00 | \$48.00 | \$1.00 |
| 000.2190.323.00.000.3000 | Professional Services | \$235,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2190.441.00.000.3000 | Rental Charge | \$725.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2190.580.00.000.3000 | Travel | \$6,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2190.610.00.000.3000 | supplies | \$0.00 | \$0.00 | \$2,000.00 | \$2,000.00 | \$0.00 |
| 000.2190.810.00.000.3000 | Dues and Fees | \$145.00 | \$0.00 | \$145.00 | \$145.00 | \$0.00 |
| Total Other Support Services | es | \$254,419.00 | \$0.00 | \$14,706.00 | \$15,111.00 | \$405.00 |
| | | | | | | |
| Improvement of Instruction | ı | | | | | |
| 000.2210.323.00.000.3000 | Professional Services | \$22,576.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2210.580.00.000.3000 | Travel | \$13,792.00 | \$0.00 | \$500.00 | \$0.00 | (\$500.00) |
| 000.2210.630.00.000.3000 | Food | \$2,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2210.641.00.000.3000 | Books | \$2,274.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total Improvement of Instruction | uction | \$40,642.00 | \$0.00 | \$500.00 | \$0.00 | (\$500.00) |
| | | | | | | |
| Coordinator of Special Services | rices | | | | | |
| 000.2332.110.00.000.3000 | Project Aware-Salaries | \$65,152.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.211.00.000.3000 | Project Aware-Health Insurance | \$26,943.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.213.00.000.3000 | Project Aware-Life Insurance | \$96.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.220.00.000.3000 | Project Aware-Social Security Tax | \$4,984.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.232.00.000.3000 | Project Aware-Retirement | \$10,858.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

| | | | 2019 - 2020 | | 2021 - 2022 | |
|---|--|----------------|--------------|----------------|----------------|-------------|
| | | 2019 - 2020 | Actual | 2020 - 2021 | Proposed | |
| Account | Description | Budget | Expenditures | Budget | Budget | Variance |
| 000.2332.260.00.000.3000 | Project Aware-Worker's Compensation | \$391.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.531.00.000.3000 | Project Aware- Communications | \$200.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.534.00.000.3000 | Project Aware-Postage | \$300.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.540.00.000.3000 | Project Aware-Advertising | \$300.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.580.00.000.3000 | Project Aware-Travel | \$2,598.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 000.2332.610.00.000.3000 | Project Aware-Supplies | \$2,900.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total Coordinator of Special Services | al Services | \$114,722.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total Special Cost Center - Grants | Grants | \$529,568.00 | 80.00 | \$59,021.00 | \$58,926.00 | (\$95.00) |
| Grand Total General Fund and Special Cost Centers | and Special Cost Centers | \$1,576,063.00 | \$954,830.43 | \$1,201,911.00 | \$1,256,144.00 | \$54,233.00 |

SCHOOL ADMINISTRATIVE UNIT #7 ESTIMATED REVENUE 2021 - 2022

| | Budget | Revenue Received Adopted Budget Proposed Budget | Adopted Budget | Proposed Budget | Vorionoo |
|--|----------------|---|----------------|-----------------|-------------|
| | 2019 - 2020 | 2019 - 2020 | 2020 - 2021 | 2021 - 2022 | v al lalice |
| Unreserved Fund Balance(carryover applied) | \$50,000.00 | \$0.00 | \$90,000.00 | \$100,000.00 | \$10,000.00 |
| PL 94-142 Grant | \$63,620.00 | \$34,571.98 | \$42,460.00 | \$43,960.00 | \$1,500.00 |
| Project Aware & System of Care | \$453,400.00 | \$143,958.48 | \$0.00 | \$0.00 | \$0.00 |
| Other Grants | \$12,549.00 | \$16,681.97 | \$14,549.00 | \$14,966.00 | \$417.00 |
| Interest | \$15.00 | \$15.84 | \$15.00 | \$15.00 | \$0.00 |
| Refund of Prior Years' Expenses | \$0.00 | \$14,522.23 | \$0.00 | | |
| Other Local Income | \$10,000.00 | \$9,582.71 | \$5,000.00 | \$5,000.00 | \$0.00 |
| District Assessment | \$986,479.00 | \$986,479.02 | \$1,049,887.00 | \$1,092,203.00 | \$42,316.00 |
| TOTAL ESTIMATED REVENUE | \$1,576,063.00 | \$1,205,812.23 | \$1,201,911.00 | \$1,256,144.00 | \$54,233.00 |
| | | | | | |
| Total Expenditures/Appropriations | \$1,576,063.00 | \$1,150,042.86 | \$1,201,911.00 | \$1,256,144.00 | \$54,233.00 |

COLUMBIA SCHOOL DISTRICT FINANCIAL REPORT

2019 - 2020

BALANCE SHEET

June 30, 2020

| ASSETS | | |
|-----------------------------------|--------------|--------------|
| Current Assets | | |
| Cash in Bank | \$340,028.62 | |
| Intergovernmental A/R | \$3,117.18 | |
| Other Receivables | \$49.72 | |
| Prepaid Expense | \$675.00 | |
| TOTAL ASSETS | | \$343,870.52 |
| | | |
| LIABILITIES AND FUND EQUITY | | |
| Current Liabilities | | |
| Accounts Payable | \$4,960.00 | |
| Accrued Expenses | \$0.00 | |
| Total Current Liabilities | | \$4,960.00 |
| Fund Equity | | |
| Reserve for Amounts Voted | \$0.00 | |
| Unreserved Fund Balance | \$338,910.52 | |
| Total Fund Equity | | \$338,910.52 |
| TOTAL LIABILITIES AND FUND EQUITY | | \$343,870.52 |

COLUMBIA SCHOOL DISTRICT FINANCIAL REPORT

2019 - 2020

STATEMENT OF REVENUES

June 30, 2020

| REVENUE FROM LOCAL SOURCES | |
|---|----------------|
| Current Appropriations | \$850,347.00 |
| Earnings on Investments | \$1,578.36 |
| Other Local Revenue | \$0.00 |
| Refunds | \$1,928.22 |
| TOTAL LOCAL REVENUE | \$853,853.58 |
| REVENUE FROM STATE SOURCES | |
| State of New Hampshire - Adequacy Aid Grant | \$391,419.46 |
| State of New Hampshire - Adequacy Aid (State Tax) | \$142,529.00 |
| State of New Hampshire - Kindergarten Aid | \$0.00 |
| State of New Hampshire - Vocational Education | \$6,131.88 |
| TOTAL STATE REVENUE | \$540,080.34 |
| REVENUE FROM FEDERAL SOURCES | |
| From the Federal Gov't through State | \$0.00 |
| State of New Hampshire - Medicaid | \$0.00 |
| TOTAL FEDERAL REVENUE | \$0.00 |
| TOTAL REVENUE FROM ALL SOURCES | \$1,393,933.92 |

COLUMBIA SCHOOL DISTRICT 2019-2020 DETAILED STATEMENT OF EXPENDITURES **PAYROLL AMOUNT** BRADY, CHRISTOPHER M \$300.00 CAMPBELL, STACEY \$300.00 DEBLOIS, DEBRA J \$300.00 \$225.00 KLEBE, CARRIE A WELLS, JENNIFER L \$50.00 TOTAL OF SALARIES \$1.175.00 **EXPENSES** CANAAN SCHOOL DISTRICT \$3,600.00 COLEBROOK CHRONICLE \$537.63 COLEBROOK SCHOOL DISIRICT \$1,086,471.32 CROSS INSURANCE AGENCY \$482.00 DELUXE BUSINESS CHECKS & SOLUTIONS \$192.11 FOTHERGILL SEGALE & VALLEY \$4,800.00 INTERNAL REVENUE SREVICE SOCIAL SECURITY \$89.89 MANDI HIBBARD \$36.00 \$15,350,40 MOUNT PROSPECT ACADEMY **NEWS & SENTINEL, INC** \$408.00 \$2,555.36 NHSBA NIMBUS LOGIC LLC \$206.85 **PRIMEX** \$370.54 **OUILL CORPORATION** \$12.86 SCHOOL ADMINISTRATIVE UNIT 7 \$60,175.22 SOULE LESLIE KIDDER SAYWARD & LOUGHMAN \$534.50 STACEY CAMPBELL \$113.93 W W BERRYS TRANSPORTATION INC. \$68,296.81 TOTAL OF EXPENDITURES \$1,244,233.42

\$1,245,408.42

GRAND TOTAL

COLUMBIA SCHOOL DISTRICT STATEMENT OF ANALYSIS OF CHANGES IN FUND EQUITY June 30, 2020

| Fund Equity, July 1, 2019 | \$190,385.02 |
|----------------------------|----------------|
| | |
| Plus Total Revenue | \$1,393,933.92 |
| | |
| Less Total Expenditures | \$1,245,408.42 |
| | |
| Fund Equity, June 30, 2020 | \$338,910.52 |
| | |

ACTUAL EXPENDITURES FOR SPECIAL EDUCATION PROGRAMS AND SERVICES

| Description | 2018 - 2019 | 2019 - 2020 |
|-----------------------------------|-------------|-------------|
| | | |
| Expenses: | | |
| Instructional Programs | \$982.16 | \$15,350.40 |
| Related Services: | | |
| Speech, OT, Psychological & Other | \$28,197.89 | \$4,992.60 |
| Administration | \$4,669.09 | \$18,206.23 |
| Transportation | \$3,610.53 | \$1,768.32 |
| Total Expenses | \$37,459.67 | \$40,317.55 |
| Revenue: | | |
| Special Ed. Allocation of | | |
| Adequacy State Grant | \$21,516.99 | \$22,395.63 |
| Medicaid | \$1,783.94 | \$0.00 |
| Catastrophic Aid | \$0.00 | \$0.00 |
| Total Revenue | \$23,300.93 | \$0.00 |
| Net Cost for Special Education | \$14,158.74 | \$40,317.55 |

| TUITIO | ON PUPILS & | RATES 2019 - 20 | 020 |
|------------------------|-------------|-----------------|-------------------------|
| Grade Levels | Pupils | RATE | NON-AREA TUITON RATE |
| Colebrook PreSchool | 1 | \$3,208.00 | |
| Colebrook Kindergarten | 4 | \$7,769.00 | \$8,023.00 |
| Colebrook Elementary | 35 | \$17,003.00 | \$18,270.00 |
| Colebrook Academy | 19 | \$21,476.00 | \$22,345.00 |
| As of June 2019 | | | |

TUITION PUPILS & RATES 2020 - 2021

| Grade Levels | Pupils | RATE | NON-AREA TUITON RATE |
|---------------------------------|--------|-------------|-------------------------|
| Colebrook Elemenary - Preschool | 0 | \$3,738.00 | |
| Colebrook Kindergarten | 6 | \$9,285.00 | \$9,578.00 |
| Colebrook Elementary | 30 | \$15,219.00 | \$15,980.00 |
| Colebrook Academy | 18 | \$20,379.00 | \$21,258.00 |
| As of January 1, 2020 | | | |

TUITION PUPILS & RATES 2021 - 2022

| Grade Levels | Pupils | RATE | NON-AREA TUITON RATE |
|----------------------------------|--------|-------------|-------------------------|
| Colebrook Elementary - Preschool | 0 | | |
| Colebrook Kindergarten | 3 | \$13,064.00 | \$13,459.00 |
| Colebrook Elementary | 38 | \$18,435.00 | \$19,281.00 |
| Colebrook Academy | 17 | \$20,662.00 | \$21,567.00 |
| Estimated Rates | | | |

TRANSPORTATION 2020 -2021

| 11/11/01 OK1/11101\ 2020 -2021 | | | | | | |
|--------------------------------|---------------|--------------|-----------|--|--|--|
| TRANSPORTER | PUPILS | ROUTE | MILES/DAY | | | |
| WW Berry's Tranportation Inc. | 5 | E. Columbia* | 49 | | | |
| WW Berry's Tranportation Inc. | 24 | S. Columbia | 60 | | | |
| | | | | | | |

*Combined route with Colebrook - share costs

| SAU #7 STAFF SALARIES | | | | | | | |
|------------------------------|---|----|-----------------|----|----------------------------|--|--|
| SAU#7 PERSONNEL 2020-2021 | POSITION | | TOTAL SALARY | | COLUMBIA SHARE 5.59% | | |
| BRITTON, LORI J | Bookkeeper | \$ | 39,150.00 | \$ | 2,188.49 | | |
| COVILL, CHERYL A | Business Administrator | \$ | 75,962.00 | \$ | 4,246.28 | | |
| FALCONER, JUSTIN J | Integrated Technology Director | \$ | 71,000.00 | \$ | 3,968.90 | | |
| FOOTE, KATHLLEN M | School Psychologist | \$ | 32,269.20 | \$ | 1,803.85 | | |
| FULLER, ELISE N | P/T Special Services Administrative Assistant | \$ | 14,616.00 | \$ | 817.03 | | |
| HIBBARD, CASEY J | Payroll/Human Resources Clerk | \$ | 38,628.00 | \$ | 2,159.31 | | |
| NOYES, JENNIFER A | Coordinator of Special Services | \$ | 64,000.00 | \$ | 3,577.60 | | |
| PAQUETTE, CHRISTOPHER M | Technology Integrator | \$ | 45,072.00 | \$ | 2,519.52 | | |
| PERREAULT, TINA E | Lead Payroll/Human Resources Coordinator | \$ | 45,675.00 | \$ | 2,553.23 | | |
| SMART, VICTORIA L | Administrative Secretary | \$ | 39,150.00 | \$ | 2,188.49 | | |
| TAYLOR, DEBRA J | Superintendent | \$ | 108,000.00 | \$ | 6,037.20 | | |
| Staff Funded Through Grants: | | | | | | | |
| FOOTE, KATHLEEN M | School Psychologist | \$ | 27,730.80 | | | | |
| KELLNER, AMANDA M | Farm to School Coordinator* | \$ | 2,738.78 | | | | |
| NOYES, JENNIFER A | Project Manager | \$ | 1,500.00 | | | | |
| *partial year | | | | | | | |