



# **ECHOLS COUNTY BOARD OF EDUCATION STATENVILLE, GEORGIA**

**ANNUAL FINANCIAL REPORT  
FOR THE FISCAL YEAR ENDED  
JUNE 30, 2013**

**(Including Independent Auditor's Reports)**



ECHOLS COUNTY BOARD OF EDUCATION

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ECHOLS COUNTY BOARD OF EDUCATION

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FINANCIAL



# DEPARTMENT OF AUDITS AND ACCOUNTS

270 Washington Street, S.W., Suite 1-156  
Atlanta, Georgia 30334-8400

**Greg S. Griffin**  
STATE AUDITOR  
(404) 656-2174

September 9, 2014

Honorable Nathan Deal, Governor  
Members of the General Assembly  
Members of the State Board of Education  
and  
Superintendent and Members of the  
Echols County Board of Education

## INDEPENDENT AUDITOR'S REPORT

Ladies and Gentlemen:

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information (Exhibits A through H) of the Echols County Board of Education, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express

no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to previously present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Echols County Board of Education, as of June 30, 2013, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Emphasis of Matter***

As described in Note 2 to the financial statements, in 2013, the Echols County Board of Education adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*. Our opinion is not modified with respect to this matter.

### ***Other Matters***

#### ***Required Supplementary Information***

Management has omitted the Management's Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information. Accounting principles generally accepted in the United States of America require that the Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual, as presented on page 27, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Echols County Board of Education's basic financial statements. The accompanying supplementary information, consisting of Schedules 2 through 5, is presented for the purposes of additional analysis and is not a required part of the basic financial statements. The Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by U. S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the basic financial statements.

The accompanying supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated September 9, 2014, on our consideration of the Echols County Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Echols County Board of Education's internal control over financial reporting and compliance.

A copy of this report has been filed as a permanent record in the office of the State Auditor and made available to the press of the State, as provided for by Official Code of Georgia Annotated section 50-6-24.

Respectfully submitted,



Greg S. Griffin  
State Auditor

GSG:as  
2013ARL-11

ECHOLS COUNTY BOARD OF EDUCATION

ECHOLS COUNTY BOARD OF EDUCATION  
STATEMENT OF NET POSITION  
JUNE 30, 2013

EXHIBIT "A"

	<u>GOVERNMENTAL ACTIVITIES</u>
 <u>ASSETS</u>	
Cash and Cash Equivalents	\$ 1,351,521.93
Investments	2,023,188.99
Accounts Receivable, Net	
Taxes	146,593.16
State Government	457,695.00
Federal Government	77,274.93
Inventories	12,160.58
Capitalized Bond and Other Debt Issuance Costs	87,666.34
Capital Assets, Non-Depreciable	561,834.57
Capital Assets, Depreciable (Net of Accumulated Depreciation)	<u>15,877,516.28</u>
 Total Assets	 \$ <u>20,595,451.78</u>
 <u>LIABILITIES</u>	
Salaries and Benefits Payable	\$ 807,526.28
Interest Payable	63,544.08
Long-Term Liabilities	
Due Within One Year	395,816.18
Due in More Than One Year	<u>6,716,587.46</u>
 Total Liabilities	 \$ <u>7,983,474.00</u>
 <u>NET POSITION</u>	
Net Investment in Capital Assets	\$ 9,627,694.70
Restricted for	
Continuation of Federal Programs	16,864.49
Debt Service	76,579.69
Capital Projects	473,724.18
Qualified Zone Academy Bond Escrow	354,750.40
Unrestricted	<u>2,062,364.32</u>
 Total Net Position	 \$ <u><u>12,611,977.78</u></u>

The notes to the basic financial statements are an integral part of this statement.

ECHOLS COUNTY BOARD OF EDUCATION  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2013

EXHIBIT "B"

	PROGRAM REVENUES			NET (EXPENSES)
EXPENSES	CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	REVENUES AND CHANGES IN NET POSITION	
<u>GOVERNMENTAL ACTIVITIES</u>				
Instruction	\$ 5,060,997.64	\$ 12,404.29	\$ 3,477,865.81	\$ -1,570,727.54
Support Services				
Pupil Services	279,180.63		169,099.59	-110,081.04
Improvement of Instructional Services	317,482.17		112,669.90	-204,812.27
Educational Media Services	110,445.52		100,878.05	-9,567.47
General Administration	323,396.60		363,078.33	39,681.73
School Administration	359,070.79		296,958.94	-62,111.85
Business Administration	12,245.14			-12,245.14
Maintenance and Operation of Plant	645,668.13		307,577.31	-338,090.82
Student Transportation Services	443,088.12		34,978.56	-408,109.56
Central Support Services	8,611.58			-8,611.58
Other Support Services	21,281.49		18,380.10	-2,901.39
Operations of Non-Instructional Services				
Food Services	490,629.00	50,847.08	377,056.70	-62,725.22
Interest on Short-Term and Long-Term Debt	270,052.29			-270,052.29
 Total Governmental Activities	 <u>\$ 8,342,149.10</u>	 <u>\$ 63,251.37</u>	 <u>\$ 5,258,543.29</u>	 <u>\$ -3,020,354.44</u>
 General Revenues				
Taxes				
Property Taxes				
				\$ 1,796,298.55
				463,554.91
				14,370.87
Sales Taxes				
				157,314.61
				21,105.70
Grants and Contributions not Restricted				
				520,538.00
Investment Earnings				
				-25,372.74
Miscellaneous				
				<u>326,204.43</u>
 Total General Revenues				 <u>\$ 3,274,014.33</u>
 Change in Net Position				 <u>\$ 253,659.89</u>
 Net Position - Beginning of Year				 <u>12,358,317.89</u>
 Net Position - End of Year				 <u>\$ 12,611,977.78</u>

The notes to the basic financial statements are an integral part of this statement.

ECHOLS COUNTY BOARD OF EDUCATION  
 BALANCE SHEET  
 GOVERNMENTAL FUNDS  
 JUNE 30, 2013

EXHIBIT "C"

	GENERAL FUND	DISTRICT- WIDE CAPITAL PROJECTS FUND	DEBT SERVICE FUND	TOTAL
<u>ASSETS</u>				
Cash and Cash Equivalents	\$ 1,268,204.66	\$ 35,531.01	\$ 47,786.26	\$ 1,351,521.93
Investments	1,169,298.27	853,890.72		2,023,188.99
Accounts Receivable, Net				
Taxes	115,202.80	8,173.12	23,217.24	146,593.16
State Government	457,695.00			457,695.00
Federal Government	77,274.93			77,274.93
Inventories	12,160.58			12,160.58
Total Assets	\$ 3,099,836.24	\$ 897,594.85	\$ 71,003.50	\$ 4,068,434.59
 <u>LIABILITIES AND FUND BALANCES</u>				
<u>LIABILITIES</u>				
Salaries and Benefits Payable	\$ 807,526.28	\$ 0.00		\$ 807,526.28
Deposits and Deferred Revenue	47,054.23		\$ 13,035.62	60,089.85
Total Liabilities	\$ 854,580.51	\$ 0.00	\$ 13,035.62	\$ 867,616.13
 <u>FUND BALANCES</u>				
Nonspendable	\$ 12,160.58			\$ 12,160.58
Restricted	4,703.91	\$ 897,594.85	\$ 57,967.88	960,266.64
Committed	300,000.00			300,000.00
Assigned	28,480.02			28,480.02
Unassigned	1,899,911.22			1,899,911.22
Total Fund Balances	\$ 2,245,255.73	\$ 897,594.85	\$ 57,967.88	\$ 3,200,818.46
Total Liabilities and Fund Balances	\$ 3,099,836.24	\$ 897,594.85	\$ 71,003.50	\$ 4,068,434.59

The notes to the basic financial statements are an integral part of this statement.

ECHOLS COUNTY BOARD OF EDUCATION  
 RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET  
 TO THE STATEMENT OF NET POSITION  
 JUNE 30, 2013

EXHIBIT "D"

Total Fund Balances - Governmental Funds (Exhibit "C") \$ 3,200,818.46

Amounts reported for Governmental Activities in the Statement of Net Position are different because:

Capital Assets used in Governmental Activities are not financial resources and therefore are not reported in the funds. These assets consist of:

Land	\$	561,834.57	
Land Improvements		307,134.00	
Buildings		17,729,093.75	
Equipment		1,293,470.82	
Accumulated Depreciation		<u>-3,452,182.29</u>	
Total Capital Assets			16,439,350.85

Taxes that are not available to pay for current period expenditures are deferred in the funds. 60,089.85

Other Long-Term Assets are not available to pay for current period expenditures and therefore, are deferred on the Statement of Net Position.

Deferred Charges - Capitalized Bond Issuance Costs 87,666.34

Long-Term Liabilities, including Bonds Payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.

Long-Term Liabilities at year-end consist of:

Bonds Payable	\$	-6,590,000.00	
Accrued Interest		-63,544.08	
Capital Leases Payable		<u>-522,403.64</u>	
Total Long-Term Liabilities			<u>-7,175,947.72</u>

Net Position of Governmental Activities (Exhibit "A") \$ 12,611,977.78

ECHOLS COUNTY BOARD OF EDUCATION  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
YEAR ENDED JUNE 30, 2013

EXHIBIT "E"

	<u>GENERAL FUND</u>	<u>DISTRICT- WIDE CAPITAL PROJECTS FUND</u>	<u>DEBT SERVICE FUND</u>	<u>TOTAL</u>
<u>REVENUES</u>				
Property Taxes	\$ 1,829,573.43		\$ 465,451.43	\$ 2,295,024.86
Sales Taxes	21,105.70	\$ 157,314.61		178,420.31
State Funds	4,647,802.23			4,647,802.23
Federal Funds	1,131,279.06			1,131,279.06
Charges for Services	63,251.37			63,251.37
Investment Earnings	1,879.17	-27,251.91		-25,372.74
Miscellaneous	326,204.43			326,204.43
 Total Revenues	 <u>\$ 8,021,095.39</u>	 <u>\$ 130,062.70</u>	 <u>\$ 465,451.43</u>	 <u>\$ 8,616,609.52</u>
<u>EXPENDITURES</u>				
Current				
Instruction	\$ 4,630,730.09			\$ 4,630,730.09
Support Services				
Pupil Services	279,180.63			279,180.63
Improvement of Instructional Services	320,857.20			320,857.20
Educational Media Services	110,445.52			110,445.52
General Administration	319,746.67			319,746.67
School Administration	354,964.62			354,964.62
Business Administration	2,949.00			2,949.00
Maintenance and Operation of Plant	643,952.22			643,952.22
Student Transportation Services	377,749.65			377,749.65
Central Support Services	8,611.58			8,611.58
Other Support Services	21,281.49			21,281.49
Food Services Operation	467,123.69			467,123.69
Capital Outlay		\$ 168,629.07		168,629.07
Debt Services				
Principal	73,536.55		\$ 305,000.00	378,536.55
Interest	7,053.09		265,940.16	272,993.25
 Total Expenditures	 <u>\$ 7,618,182.00</u>	 <u>\$ 168,629.07</u>	 <u>\$ 570,940.16</u>	 <u>\$ 8,357,751.23</u>
Excess of Revenues over (under) Expenditures	<u>\$ 402,913.39</u>	<u>\$ -38,566.37</u>	<u>\$ -105,488.73</u>	<u>\$ 258,858.29</u>
<u>OTHER FINANCING SOURCES (USES)</u>				
Transfers In		\$ 50,000.00	\$ 123,957.07	\$ 173,957.07
Transfers Out	\$ -50,000.00	-123,957.07		-173,957.07
 Total Other Financing Sources (Uses)	 <u>\$ -50,000.00</u>	 <u>\$ -73,957.07</u>	 <u>\$ 123,957.07</u>	 <u>\$ 0.00</u>
 Net Change in Fund Balances	 <u>\$ 352,913.39</u>	 <u>\$ -112,523.44</u>	 <u>\$ 18,468.34</u>	 <u>\$ 258,858.29</u>
Fund Balances - Beginning	<u>1,892,342.34</u>	<u>1,010,118.29</u>	<u>39,499.54</u>	<u>2,941,960.17</u>
 Fund Balances - Ending	 <u><u>\$ 2,245,255.73</u></u>	 <u><u>\$ 897,594.85</u></u>	 <u><u>\$ 57,967.88</u></u>	 <u><u>\$ 3,200,818.46</u></u>

The notes to the basic financial statements are an integral part of this statement.

ECHOLS COUNTY BOARD OF EDUCATION  
 RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF  
 REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
 TO THE STATEMENT OF ACTIVITIES  
 JUNE 30, 2013

EXHIBIT "F"

Total Net Change in Fund Balances - Governmental Funds (Exhibit "E") \$ 258,858.29

Amounts reported for Governmental Activities in the Statement of Activities are different because:

Capital Outlays are reported as expenditures in Governmental Funds. However, in the Statement of Activities, the cost of Capital Assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:

Capital Outlay	\$ 67,362.53	
Depreciation Expense	-416,113.17	
Excess of Capital Outlay over Depreciation Expense		-348,750.64

Taxes reported in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds. -20,800.53

The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, donations, and disposals) is to decrease net position. -11,280.32

Repayment of Long-Term Debt is reported as an expenditure in Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position. In the current year, these amounts consist of:

Bond Principal Retirements	\$ 305,000.00	
Capital Lease Payments	73,536.55	
Total Long-Term Debt Repayments		378,536.55

Some items reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in Governmental Funds. These activities consist of:

Net Decrease in Accrued Interest	\$ 2,940.96	
Amortization of Bond Issuance Costs	-5,844.42	
Total Additional Expenditures		-2,903.46

Change in Net Position of Governmental Activities (Exhibit "B") \$ 253,659.89

The notes to the basic financial statements are an integral part of this statement.

ECHOLS COUNTY BOARD OF EDUCATION  
STATEMENT OF FIDUCIARY NET POSITION  
FIDUCIARY FUNDS  
JUNE 30, 2013

EXHIBIT "G"

	<u>AGENCY FUNDS</u>
<u>ASSETS</u>	
Cash and Cash Equivalents	\$ <u>18,273.58</u>
<u>LIABILITIES</u>	
Funds Held for Others	\$ <u>18,273.58</u>

The notes to the basic financial statements are an integral part of this statement.

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## **NOTE 1: DESCRIPTION OF SCHOOL DISTRICT AND REPORTING ENTITY**

### **REPORTING ENTITY**

The Echols County Board of Education (School District) was established under the laws of the State of Georgia and operates under the guidance of a school board elected by the voters and a Superintendent appointed by the Board. The Board is organized as a separate legal entity and has the power to levy taxes and issue bonds. Its budget is not subject to approval by any other entity. Accordingly, the School District is a primary government and consists of all the organizations that compose its legal entity.

## **NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

### **BASIS OF PRESENTATION**

The School District's basic financial statements are collectively comprised of the District-wide financial statements, fund financial statements and notes to the basic financial statements of the Echols County Board of Education.

#### **District-wide Statements:**

The Statement of Net Position and the Statement of Activities display information about the financial activities of the overall School District, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions.

The Statement of Activities presents a comparison between direct expenses and program revenues for each function of the School District's governmental activities.

- Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expenses (expenses of the School District related to the administration and support of the School District's programs, such as office and maintenance personnel and accounting) are not allocated to programs.
- Program revenues include (a) charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

#### **Fund Financial Statements:**

The fund financial statements provide information about the School District's funds. Eliminations have been made to minimize the double counting of internal activities. Separate statements for each category (governmental and fiduciary) are presented. The emphasis of fund financial statements is on major governmental funds.

The School District reports the following major governmental funds:

- General Fund is the School District's primary operating fund. It accounts for and reports all financial resources not accounted for and reported in another fund.
- District-wide Capital Projects Fund accounts for and reports financial resources including Education Special Purpose Local Option Sales Tax (ESPLOST) that are restricted, committed or assigned to the expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.
- Debt Service Fund accounts for and reports financial resources that are restricted, committed, or assigned including taxes (property and sales) legally restricted for the payment of general long-term principal and interest.

The School District reports the following fiduciary fund type:

- Agency funds account for assets held by the School District as an agent for various funds, governments or individuals.

### **BASIS OF ACCOUNTING**

The basis of accounting determines when transactions are reported on the financial statements. The District-wide governmental and fiduciary financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the School District gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, sales taxes, and grants. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from sales taxes is recognized in the fiscal year in which the underlying transaction (sale) takes place. Revenue from grants is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The School District uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The School District considers all revenues reported in the governmental funds to be available if they are collected within sixty days after year-end. The School District considers all intergovernmental revenues to be available if they are collected within 120 days after year-end. Property taxes, sales taxes and interest are considered to be susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term liabilities and acquisitions under capital leases are reported as other financing sources.

The School District funds certain programs by a combination of specific cost-reimbursement grants, categorical grants, and general revenues. Thus, when program costs are incurred, both restricted and unrestricted resources are available to finance the program. It is the School District's policy to first apply grant resources to such programs, followed by cost-reimbursement grants, then general revenues.

### **NEW ACCOUNTING PRONOUNCEMENTS**

In fiscal year 2013, the School District adopted the Governmental Accounting Standards Board (GASB) Statement No. 60, *Accounting and Financial Reporting for Service Concession Arrangements*. The provisions of this Statement establish accounting and financial reporting standards for governments who enter into Service Concession Arrangements (SCA) with other governmental or nongovernmental entities. As of June 30, 2013, the School District has not entered into any arrangements that meet the qualifications to be reported as a SCA in accordance with this standard.

In fiscal year 2013, the School District adopted the Governmental Accounting Standards Board (GASB) Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*. The provisions of this Statement incorporate certain accounting and financial reporting guidance into authoritative GASB literature.

In fiscal year 2013, the School District adopted the Governmental Accounting Standards Board (GASB) Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources and Net Position*. The provisions of this Statement establish financial reporting standards

for the presentation of deferred outflows of resources and deferred inflows of resources and their effects on a government's net position. The School District changed its presentation of net assets to net position for fiscal year 2013. There were no other applicable reporting changes for the School District.

### **CASH AND CASH EQUIVALENTS**

#### **Composition of Deposits**

Cash and cash equivalents consist of cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition in authorized financial institutions. Official Code of Georgia Annotated Section 45-8-14 authorizes the School District to deposit its funds in one or more solvent banks, insured Federal savings and loan associations or insured chartered building and loan associations.

### **INVESTMENTS**

#### **Composition of Investments**

Investments made by the School District in nonparticipating interest-earning contracts (such as certificates of deposit) and repurchase agreements are reported at cost. Participating interest-earning contracts and money market investments with a maturity at purchase of one year or less are reported at amortized cost. Both participating interest-earning contracts and money market investments with a maturity at purchase greater than one year are reported at fair value. The Official Code of Georgia Annotated Section 36-83-4 authorizes the School District to invest its funds. In selecting among options for investment or among institutional bids for deposits, the highest rate of return shall be the objective, given equivalent conditions of safety and liquidity. Funds may be invested in the following:

1. Obligations issued by the State of Georgia or by other states,
2. Obligations issued by the United States government,
3. Obligations fully insured or guaranteed by the United States government or a United States government agency,
4. Obligations of any corporation of the United States government,
5. Prime banker's acceptances,
6. The Georgia Fund 1 administered by the State of Georgia, Office of the State Treasurer,
7. Repurchase agreements, and
8. Obligations of other political subdivisions of the State of Georgia.

### **RECEIVABLES**

Receivables consist of amounts due from property and sales taxes, grant reimbursements due on Federal, State or other grants for expenditures made but not reimbursed and other receivables disclosed from information available. Receivables are recorded when either the asset or revenue recognition criteria has been met. Receivables recorded on the basic financial statements do not include any amounts which would necessitate the need for an allowance for uncollectible receivables.

### **PROPERTY TAXES**

The Echols County Board of Commissioners adopted the property tax levy for the 2012 tax digest year (calendar year) on September 7, 2012 (levy date). Taxes were due on December 20, 2012 (lien date). Taxes collected within the current fiscal year or within 60 days after year-end on the 2012 tax digest are reported as revenue in the governmental funds for fiscal year 2013. The Echols County Tax Commissioner bills and collects the property taxes for the School District and remits the taxes

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collected to the School District. Property tax revenues, at the fund reporting level, during the fiscal year ended June 30, 2013, for maintenance and operations amounted to \$1,787,759.79 and for school bonds amounted to \$465,451.43.

Tax millage rates levied for the 2012 tax year (calendar year) for the Echols County Board of Education were as follows (a mill equals \$1 per thousand dollars of assessed value):

School Operations	15.500 mills
School Bonds	<u>4.135 mills</u>
	<u>19.635 mills</u>

Additionally, Title Ad Valorem Tax revenues, at the fund reporting level, amounted to \$27,442.77 during fiscal year ended June 30, 2013.

### SALES TAXES

Education Special Purpose Local Option Sales Tax, at the fund reporting level, during the year amounted to \$157,314.61 and is to be used for capital outlay for educational purposes or debt service. This sales tax was authorized by local referendum and the sales tax must be re-authorized at least every five years.

### INVENTORIES

#### Food Inventories

On the basic financial statements, inventories of donated food commodities used in the preparation of meals are reported at their Federally assigned value and purchased foods inventories are reported at cost (first-in, first-out). The School District uses the consumption method to account for inventories whereby donated food commodities are recorded as an asset and as revenue when received, and expenses/expenditures are recorded as the inventory items are used. Purchased foods are recorded as an asset when purchased and expenses/expenditures are recorded as the inventory items are used.

### CAPITAL ASSETS

Capital assets purchased, including capital outlay costs, are recorded as expenditures in the fund financial statements at the time of purchase (including ancillary charges). On the District-wide financial statements, all purchased capital assets are valued at cost where historical records are available and at estimated historical cost based on appraisals or deflated current replacement cost where no historical records exist. Donated capital assets are recorded at estimated fair market value on the date donated. Disposals are deleted at depreciated recorded cost. The cost of normal maintenance and repairs that do not add to the value of assets or materially extend the useful lives of the assets is not capitalized. Depreciation is computed using the straight-line method. The School District does not capitalize book collections or works of art. During the fiscal year under review, no events or changes in circumstances affecting a capital asset that may indicate impairment were known to the School District.

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Capitalization thresholds and estimated useful lives of capital assets reported in the District-wide statements are as follows:

	Capitalization Policy	Estimated Useful Life
Land	Any amount	N/A
Land Improvements	\$ 10,000.00	15 to 60 years
Buildings and Improvements	\$ 10,000.00	up to 100 years
Equipment	\$ 10,000.00	5 to 30 years
Intangible Assets	\$ 10,000.00	15 years

Depreciation is used to allocate the actual or estimated historical cost of all capital assets over estimated useful lives, with the exception of intangible assets which are amortized.

Amortization of intangible assets such as water, timber, and mineral rights, easements, patents, trademarks, copyrights and software is computed using the straight-line method over the estimated useful lives of the assets, generally 10 to 20 years.

**GENERAL OBLIGATION BONDS**

The School District issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. In the District-wide financial statements, bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bond issuance costs are reported as deferred charges and amortized over the term of the debt.

In the fund financial statements, the School District recognizes bond premiums and discounts, as well as bond issuance costs during the fiscal year bonds are issued. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures. General obligation bonds are direct obligations and pledge the full faith and credit of the government. The outstanding amount of these bonds is recorded in the Statement of Net Position.

**NET POSITION**

The School District's net position in the District-wide Statements is classified as follows:

**Net investment in capital assets** - This represents the School District's total investment in capital assets, net of outstanding debt obligations related to those capital assets. To the extent debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of net investment in capital assets.

**Restricted net position** - This represents resources for which the School District is legally or contractually obligated to spend resources for continuation of Federal Programs, debt service and capital projects in accordance with restrictions imposed by external third parties.

**Unrestricted net position** - Unrestricted net position represents resources derived from property taxes, sales taxes, grants and contributions not restricted to specific programs, charges for services, and miscellaneous revenues. These resources are used for transactions relating to the educational and general operations of the School District, and may be used at the discretion of the Board to meet current expenses for those purposes.

**FUND BALANCES**

The School District's fund balances are classified as follows:

**Nonspendable** – Amounts that cannot be spent either because they are in a nonspendable form or because they are legally or contractually required to be maintained intact.

**Restricted** – Constraints are placed on the use of resources are either (1) externally imposed conditions by creditors, grantors, contributors, or laws and regulations of other governments or (2) imposed by law through constitutional provisions or enabling legislation.

**Committed** – Amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the Board of Education. The Board of Education is the School District's highest level of decision-making authority, and the formal action that is required to be taken to establish, modify, or rescind a fund balance commitment is a resolution approved by the Board. Committed fund balance also should incorporate contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

**Assigned** – Amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. The intent should be expressed by (1) the Board of Education or (2) the budget or finance committee, or the Superintendent, or designee, to assign amounts to be used for specific purposes.

**Unassigned** – The residual classification for the General Fund. This classification represents fund balances that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund.

Fund Balances of the Governmental Funds at June 30, 2013, are as follows:

Nonspendable					
Inventories				\$	12,160.58
Restricted					
Continuation of Federal Programs	\$	4,703.91			
Capital Projects		473,724.18			
Debt Service		127,088.15			
Qualified Zone Academy Bond		354,750.40			960,266.64
Committed					
Bus Replacement					300,000.00
Assigned					
School Activity Accounts					28,480.02
Unassigned					1,899,911.22
Fund Balance, June 30, 2013				\$	3,200,818.46

It is the goal of the School District to achieve and maintain a committed, assigned, and unassigned fund balance in the general fund at fiscal year end of not less than 5% of expenditures, not to exceed 15% of the total budget of the subsequent fiscal year, net of any committed reserve balance for capital expenditures and assigned fund balances "to cover unanticipated deficiencies in revenue or unanticipated expenditures", in compliance with Official Code of Georgia Annotated Section 20-2-167(a)5. If the total unassigned, assigned, and committed fund balance (net of the previous allowances) at fiscal year end falls below the goal, the School District shall develop a restoration plan to achieve and maintain the minimum fund balance.

When multiple categories of fund balance are available for expenditure, the School District will start with the most restricted category and spend those funds first before moving down to the next category with available funds.

## **USE OF ESTIMATES**

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

## **NOTE 3: BUDGETARY DATA**

The budget is a complete financial plan for the School District's fiscal year, and is based upon careful estimates of expenditures together with probable funding sources. The budget is legally adopted each year for the general, debt service, and capital projects funds. There is no statutory prohibition regarding over expenditure of the budget at any level. The budget for all governmental funds is prepared and adopted by fund, function and object. The legal level of budgetary control was established by the Board at the aggregate level. The budget for the General Fund was prepared in accordance with accounting principles generally accepted in the United States of America.

The budgetary process begins with the School District's administration presenting an initial budget for the Board's review. The administration makes revisions as necessary based on the Board's guidelines and a tentative budget is approved. After approval of this tentative budget by the Board, such budget is advertised at least once in a newspaper of general circulation in the locality. At the next regularly scheduled meeting of the Board after advertisement, the Board receives comments on the tentative budget, makes revisions as necessary and adopts a final budget. The approved budget is then submitted, in accordance with provisions of Official Code of Georgia Annotated section 20-2-167(c), to the Georgia Department of Education. The Board may increase or decrease the budget at any time during the year. All unexpended budget authority lapses at fiscal year-end.

See Schedule 1 – General Fund Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget to Actual for a detail of any over/under expenditures during the fiscal year under review.

## **NOTE 4: DEPOSITS AND INVESTMENTS**

### **COLLATERALIZATION OF DEPOSITS**

Official Code of Georgia Annotated (O.C.G.A.) Section 45-8-12 provides that there shall not be on deposit at any time in any depository for a time longer than ten days a sum of money which has not been secured by surety bond, by guarantee of insurance, or by collateral. The aggregate of the face value of such surety bond and the market value of securities pledged shall be equal to not less than 110 percent of the public funds being secured after the deduction of the amount of deposit insurance. If a depository elects the pooled method (O.C.G.A. Section 45-8-13.1) the aggregate of the market value of the securities pledged to secure a pool of public funds shall be not less than 110 percent of the daily pool balance.

Acceptable security for deposits consists of any one of or any combination of the following:

1. Surety bond signed by a surety company duly qualified and authorized to transact business within the State of Georgia,
2. Insurance on accounts provided by the Federal Deposit Insurance Corporation,
3. Bonds, bills, notes, certificates of indebtedness or other direct obligations of the United States or of the State of Georgia,
4. Bonds, bills, notes, certificates of indebtedness or other obligations of the counties or municipalities of the State of Georgia,
5. Bonds of any public authority created by the laws of the State of Georgia, providing that the statute that created the authority authorized the use of the bonds for this purpose,

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6. Industrial revenue bonds and bonds of development authorities created by the laws of the State of Georgia, and
7. Bonds, bills, notes, certificates of indebtedness, or other obligations of a subsidiary corporation of the United States government, which are fully guaranteed by the United States government both as to principal and interest or debt obligations issued by or securities guaranteed by the Federal Land Bank, the Federal Home Loan Bank, the Federal Intermediate Credit Bank, the Central Bank for Cooperatives, the Farm Credit Banks, the Federal Home Loan Mortgage Association, and the Federal National Mortgage Association.

**CATEGORIZATION OF DEPOSITS**

Custodial credit risk is the risk that in the event of a bank failure, the School District's deposits may not be returned to it. The School District does not have a deposit policy for managing custodial credit risk. At June 30, 2013, the bank balances were \$1,640,035.89. The amounts exposed to custodial credit risk are classified into three categories as follows:

- Category 1 - Uncollateralized,
- Category 2 - Cash collateralized with securities held by the pledging financial institution, or
- Category 3 - Cash collateralized with securities held by the pledging financial institution's trust department or agent but not in the School District's name.

The School District's deposits by custodial risk category at June 30, 2013, are as follows:

Custodial Credit Risk Category	Bank Balance
1	\$ 0.00
2	0.00
3	1,342,249.63
Total	\$ 1,342,249.63

**CATEGORIZATION OF INVESTMENTS**

The School District's investments as of June 30, 2013, are presented below. All investments are presented by investment type and debt securities are presented by maturity.

Investment Type	Fair Value	Investment Maturity	
		Less Than 1 Year	1 - 5 Years
Debt Securities			
U. S. Agencies			
Implicitly Guaranteed	\$ 14,999.70	\$ 14,999.70	
Municipal Bonds	339,750.70		\$ 339,750.70
	\$ 354,750.40	\$ 14,999.70	\$ 339,750.70
Investment Pools			
Office of State Treasurer			
Georgia Fund 1	1,668,438.59		
Total Investments	\$ 2,023,188.99		

The Georgia Fund 1, formerly referred to as LGIP, administered by the State of Georgia, Office of the State Treasurer is not required to be categorized since the School District did not own any specific identifiable securities in the pool. The investment policy of the State of Georgia, Office of the State Treasurer for the Georgia Fund 1 (Primary Liquidity Portfolio) does not provide for investment in derivatives or similar investments. Additional information on the Georgia Fund 1 is disclosed in the *State of Georgia* Comprehensive Annual Financial Report. This audit can be obtained from the Georgia Department of Audits and Accounts at <http://www.audits.ga.gov/SGD/cafr.html>.

The Primary Liquidity Portfolio consists of Georgia Fund 1 which is not registered with the SEC as an investment company but does operate in a manner consistent with the SEC's Rule 2a-7 of the Investment Company Act of 1940. The investment is valued at the pool's share price, \$1.00 per share. The pool is an AAAf rated investment pool by Standard and Poor's. The weighted average maturity of Georgia Fund 1 may not exceed 60 days. The weighted average maturity for Georgia Fund 1 on June 30, 2013, was 43 days.

**Interest Rate Risk**

Interest rate risk is the risk that changes in interest rates of debt investment will adversely affect the fair value of an investment. The School District does not have a formal policy for managing interest rate risk.

**Custodial Credit Risk**

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the School District will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party. The School District does not have a formal policy for managing custodial credit risk for investments.

At June 30, 2013, \$354,750.40 of the School District's applicable investments were uninsured and unregistered, with securities held by the counterparty's trust department or agent in the name of the School District.

**Credit Quality Risk**

Credit quality risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The School District does not have a formal policy for managing credit quality risk.

The investments subject to credit quality risk are reflected below:

<u>Rated Debt Investments</u>	<u>Fair Value</u>	<u>Quality Ratings</u>
		<u>A</u>
Debt Securities		
U. S. Agencies		
Implicitly Guaranteed	\$ 14,999.70	\$ 14,999.70
Municipal Bonds	<u>339,750.70</u>	<u>339,750.70</u>
Totals by Quality Ratings	<u>\$ 354,750.40</u>	<u>\$ 354,750.40</u>

**Concentration of Credit Risk**

Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The School District does not have a formal policy for managing concentration of credit risk. More than 5% of the School District's investments are in Municipal Bonds. This investment is 16% of the School District's total investments.

**NOTE 5: NON-MONETARY TRANSACTIONS**

The School District receives food commodities from the United States Department of Agriculture (USDA) for school breakfast and lunch programs. These commodities are recorded at their Federally assigned value. **See Note 2 - Inventories**

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**NOTE 6: CAPITAL ASSETS**

The following is a summary of changes in the Capital Assets during the fiscal year:

	Balances July 1, 2012	Increases	Decreases	Balances June 30, 2013
Governmental Activities				
Capital Assets, Not Being Depreciated:				
Land	\$ 561,834.57	\$ 0.00	\$ 0.00	\$ 561,834.57
Capital Assets, Being Depreciated:				
Buildings and Improvements	\$ 17,784,093.75		\$ 55,000.00	\$ 17,729,093.75
Equipment	1,301,350.82	\$ 11,000.00	18,880.00	1,293,470.82
Land Improvements	250,771.47	56,362.53		307,134.00
Less: Accumulated Depreciation:				
Buildings and Improvements	2,557,612.13	319,699.68	48,125.00	2,829,186.81
Equipment	522,718.79	82,145.12	14,474.68	590,389.23
Land Improvements	18,337.88	14,268.37		32,606.25
Total Capital Assets, Being Depreciated, Net	\$ 16,237,547.24	\$ -348,750.64	\$ 11,280.32	\$ 15,877,516.28
Governmental Activity Capital Assets - Net	\$ 16,799,381.81	\$ -348,750.64	\$ 11,280.32	\$ 16,439,350.85

Capital assets being acquired under capital leases as of June 30, 2013, are as follows:

	Governmental Activities
Buildings and Improvements	\$ 368,421.00
Equipment	28,814.41
Less: Accumulated Depreciation	7,203.63
	\$ 390,031.78

Current year depreciation expense by function is as follows:

Instruction		\$ 331,311.87	
Support Services			
Business Administration	\$ 3,122.34		
Maintenance and Operation of Plant	1,495.54		
Student Transportation Services	58,878.75	63,496.63	
Food Services		21,304.67	
		\$ 416,113.17	

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**NOTE 7: INTERFUND TRANSFERS**

Interfund transfers for the year ended June 30, 2013, consisted of the following:

<u>Transfer to</u>	Transfers From	
	General Fund	District-wide Capital Projects
District-wide Capital Projects	\$ 50,000.00	
Debt Service Fund		\$ 123,957.07
Total	\$ 50,000.00	\$ 123,957.07

Transfers are used to move property tax revenues collected by the General Fund to the District-wide Capital Projects Fund as required match or supplemental funding source for capital construction projects and move sales tax revenues collected by the District-wide Capital Projects Fund to the Debt Service Fund for debt repayments.

**NOTE 8: RISK MANAGEMENT**

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors or omissions; job related illness or injuries to employees; acts of God and unemployment compensation.

The School District participates in the Georgia School Boards Association Risk and Insurance Management System, a public entity risk pool organized on July 1, 1994, to develop and administer a plan to reduce risk of loss on account of general liability, motor vehicle liability, or property damage, including safety engineering and other loss prevention and control techniques, and to administer one or more groups of self-insurance funds, including the processing and defense of claims brought against members of the system. The School District pays an annual premium to the system for its general insurance coverage. Additional coverage is provided through agreements by the system with other companies according to their specialty for property, boiler and machinery (including coverage for flood and earthquake), general liability (including coverage for sexual harassment, molestation and abuse), errors and omissions, crime and automobile risks. Payment of excess insurance for the system varies by line of coverage.

The School District is self-insured with regard to unemployment compensation claims. The School District accounts for claims within the General Fund with expenses/expenditures and liability being reported when it is probable that a loss has occurred, and the amount of that loss can be reasonably estimated.

Changes in the unemployment compensation claims liability during the last two fiscal years are as follows:

	Beginning of Year Liability	Claims and Changes in Estimates	Claims Paid	End of Year Liability
2012	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
2013	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00

The School District participates in the Georgia School Boards Association Workers' Compensation Fund, a public entity risk pool organized on July 1, 1992, to develop, implement, and administer a program of workers' compensation self-insurance for its member organizations. The School District

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pays an annual premium to the Fund for its Workers' Compensation insurance coverage. Excess insurance coverage is provided through an agreement by the Fund with the Safety National Casualty Corporation to provide coverage for potential losses sustained by the Fund in excess of \$550 thousand loss per occurrence, up to the statutory limit. Employers' Liability insurance coverage is also provided by Safety National Casualty Corporation to provide coverage for potential losses sustained by the Fund in excess of \$550 thousand loss per occurrence, up to \$2 million.

The School District has purchased a surety bond to provide additional insurance coverage as follows:

<u>Position Covered</u>	<u>Amount</u>
Superintendent	\$ 50,000.00

**NOTE 9: LONG-TERM DEBT**

**CAPITAL LEASES**

The Echols County Board of Education entered into various agreements for renovations and technology equipment. These lease agreements qualify as capital leases for accounting purposes, and therefore, have been recorded at the present value of the future minimum lease payments as of the date of their inception.

**GENERAL OBLIGATION DEBT OUTSTANDING**

General Obligation Bonds currently outstanding are as follows:

<u>Purpose</u>	<u>Interest Rate</u>	<u>Amount</u>
General Government - Series 2008	3.857%	\$ <u>6,590,000.00</u>

The changes in Long-Term Debt during the fiscal year ended June 30, 2013, were as follows:

	Governmental Activities				
	Balance July 1, 2012	Additions	Deductions	Balance June 30, 2013	Due Within One Year
G. O. Bonds	\$ 6,895,000.00	\$ 0.00	\$ 305,000.00	\$ 6,590,000.00	\$ 320,000.00
Capital Leases	595,940.19		73,536.55	522,403.64	75,816.18
	<u>\$ 7,490,940.19</u>	<u>\$ 0.00</u>	<u>\$ 378,536.55</u>	<u>\$ 7,112,403.64</u>	<u>\$ 395,816.18</u>

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At June 30, 2013, payments due by fiscal year which includes principal and interest for these items are as follows:

<u>Fiscal Year Ended June 30:</u>	Capital Leases	
	Principal	Interest
2014	\$ 75,816.18	\$ 4,773.46
2015	78,166.46	2,423.18
2016	368,421.00	
Total Principal and Interest	\$ 522,403.64	\$ 7,196.64
<u>Fiscal Year Ended June 30:</u>	General Obligation Debt	
	Principal	Interest
2014	\$ 320,000.00	\$ 254,176.30
2015	330,000.00	241,833.90
2016	345,000.00	229,105.80
2017	360,000.00	215,799.16
2018	375,000.00	201,913.96
2019 - 2023	2,155,000.00	778,342.64
2024 - 2028	2,705,000.00	322,252.38
Total Principal and Interest	\$ 6,590,000.00	\$ 2,243,424.14

**NOTE 10: ON-BEHALF PAYMENTS**

The School District has recognized revenues and costs in the amount of \$429,462.86 for health insurance and retirement contributions paid on the School District's behalf by the following State Agencies.

- Georgia Department of Education
  - Paid to the Georgia Department of Community Health
    - For Health Insurance of Certificated Personnel
      - In the amount of \$404,736.00
    - Paid to the Teachers' Retirement System of Georgia
      - For Teachers' Retirement System (TRS) Employer's Cost
        - In the amount of \$13,542.86
  - Office of the State Treasurer
    - Paid to the Public School Employees' Retirement System
      - For Public School Employees' Retirement (PSERS) Employer's Cost
        - In the amount of \$11,184.00

Funds paid to the Georgia Department of Community Health by the Georgia Department of Education on behalf of the School District are reported as part of the Quality Basic Education revenue allotments on Schedule 3 – Schedule of State Revenue.

**NOTE 11: SIGNIFICANT CONTINGENT LIABILITIES**

Amounts received or receivable principally from the Federal government are subject to audit and review by grantor agencies. This could result in requests for reimbursement to the grantor agency for any costs which are disallowed under grant terms. The School District believes that such disallowances, if any, will be immaterial to its overall financial position.

**NOTE 12: RELATED PARTY TRANSACTIONS**

During the year under review, the Echols County Board of Education purchased a vehicle for Board use at a cost of \$5,000.00 with a fair market value of \$11,000.00. The vehicle was purchased from a member of the community who is a relative of a member of the Echols County Board of Education and the School District's Finance Director.

**NOTE 13: POST-EMPLOYMENT BENEFITS**

**GEORGIA SCHOOL PERSONNEL POST-EMPLOYMENT HEALTH BENEFIT FUND**

**Plan Description.** The Georgia School Personnel Post-employment Health Benefit Fund (School OPEB Fund) is a cost-sharing multiple-employer defined benefit post-employment healthcare plan that covers eligible former employees of public school systems, libraries and regional educational service agencies. The School OPEB Fund provides health insurance benefits to eligible former employees and their qualified beneficiaries through the State Employees Health Benefit Plan administered by the Department of Community Health. The Official Code of Georgia Annotated (O.C.G.A.) assigns the authority to establish and amend the benefit provisions of the group health plans, including benefits for retirees, to the Board of Community Health (Board). The Department of Community Health, which includes the School OPEB Fund, issues a separate stand alone financial audit report and a copy can be obtained from the Georgia Department of Audits and Accounts.

**Funding Policy.** The contribution requirements of plan members and participating employers are established by the Board in accordance with the current Appropriations Act and may be amended by the Board. Contributions of plan members or beneficiaries receiving benefits vary based on plan election, dependent coverage, and Medicare eligibility and election. For members with fewer than five years of service as of January 1, 2013, contributions also vary based on years of service. On average, members with five years or more of service as of January 1, 2013, pay approximately 25 percent of the cost of the health insurance coverage. In accordance with the Board resolution dated December 8, 2011, for members with fewer than five years of service as of January 1, 2013, the State provides a premium subsidy in retirement that ranges from 0% for fewer than 10 years of service to 75% (but no greater than the subsidy percentage offered to active employees) for 30 or more years of service. The subsidy for eligible dependents ranges from 0% to 55% (but no greater than the subsidy percentage offered to dependents of active employees minus 20%). No subsidy is available to Medicare eligible members not enrolled in a Medicare Advantage Option. The Board of Community Health sets all member premiums by resolution and in accordance with the law and applicable revenue and expense projections. Any subsidy policy adopted by the Board may be changed at any time by Board resolution and does not constitute a contract or promise of any amount of subsidy.

Participating employers are statutorily required to contribute in accordance with the employer contribution rates established by the Board. The contribution rates are established to fund all benefits due under the health insurance plans for both active and retired employees based on projected "pay-as-you-go" financing requirements. Contributions are not based on the actuarially calculated annual required contribution (ARC) which represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

ECHOLS COUNTY BOARD OF EDUCATION  
 NOTES TO THE BASIC FINANCIAL STATEMENTS  
 JUNE 30, 2013

EXHIBIT "H"

The combined active and retiree contribution rates established by the Board for employers participating in the School OPEB Fund were as follows for the fiscal year ended June 30, 2013:

**For certificated teachers, librarians and regional educational service agencies and certain other eligible participants:**

July 2012 - February 2013           \$912.34 per member per month  
 March 2013 - June 2013           \$937.34 per member per month

**For non-certificated school personnel:**

July 2012 - June 2013               \$446.20 per member per month

No additional contribution was required by the Board for fiscal year 2013 nor contributed to the School OPEB Fund to prefund retiree benefits. Such additional contribution amounts are determined annually by the Board in accordance with the School plan for other post-employment benefits and are subject to appropriation.

The School District's combined active and retiree contributions to the health insurance plans, which equaled the required contribution, for the current fiscal year and the preceding two fiscal years were as follows:

Fiscal Year	Percentage Contributed	Required Contribution
2013	100%	\$ 724,481.46
2012	100%	\$ 708,136.15
2011	100%	\$ 644,963.53

**NOTE 14: RETIREMENT PLANS**

**TEACHERS' RETIREMENT SYSTEM OF GEORGIA (TRS)**

**Plan Description.** The TRS is a cost-sharing multiple-employer defined benefit plan created in 1943 by an act of the Georgia General Assembly to provide retirement benefits for qualifying employees in educational service. A Board of Trustees comprised of active and retired members and ex-officio State employees is ultimately responsible for the administration of TRS. The Teachers' Retirement System of Georgia issues a separate stand alone financial audit report and a copy can be obtained from the Georgia Department of Audits and Accounts.

On October 25, 1996, the Board created the Supplemental Retirement Benefits Plan of the Georgia Teachers' Retirement System (SRBP-TRS). SRBP-TRS was established as a qualified excess benefit plan in accordance with Section 415 of the Internal Revenue Code (IRC) as a portion of TRS. The purpose of SRBP-TRS is to provide retirement benefits to employees covered by TRS whose benefits are otherwise limited by IRC Section 415. Beginning July 1, 1997, all members and retired former members in TRS are eligible to participate in the SRBP-TRS whenever their benefits under TRS exceed the IRC Section 415 imposed limitation on benefits.

TRS provides service retirement, disability retirement, and survivor's benefits. The benefit structure of TRS is defined and may be amended by State statute. A member is eligible for normal service retirement after 30 years of creditable service, regardless of age, or after 10 years of service and attainment of age 60. A member is eligible for early retirement after 25 years of creditable service.

Normal retirement (pension) benefits paid to members are equal to 2% of the average of the member's two highest paid consecutive years of service, multiplied by the number of years of creditable service up to 40 years. Early retirement benefits are reduced by the lesser of one-twelfth of 7% for each month the member is below age 60 or by 7% for each year or fraction thereof by which the member has less than 30 years of service. It is also assumed that certain cost-of-living adjustments, based on the Consumer Price Index, will be made in future years. Retirement benefits are payable monthly for life. A member may elect to receive a partial lump-sum distribution in addition to a reduced monthly retirement benefit. Death, disability and spousal benefits are also available.

**Funding Policy.** TRS is funded by member and employer contributions as adopted and amended by the Board of Trustees. Members become fully vested after 10 years of service. If a member terminates with less than 10 years of service, no vesting of employer contributions occurs, but the member's contributions may be refunded with interest. Member contributions are limited by State law to not less than 5% or more than 6% of a member's earnable compensation. Member contributions as adopted by the Board of Trustees for the fiscal year ended June 30, 2013, were 6.00% of annual salary. Employer contributions required for fiscal year 2013 were 11.41% of annual salary as required by the June 30, 2010, actuarial valuation. The employer contribution rate will increase to 12.28% effective July 1, 2013.

Employer contributions for the current fiscal year and the preceding two fiscal years are as follows:

Fiscal Year	Percentage Contributed	Required Contribution
2013	100%	\$ 451,187.19
2012	100%	\$ 412,513.55
2011	100%	\$ 397,394.03

**PUBLIC SCHOOL EMPLOYEES' RETIREMENT SYSTEM (PSERS)**

Bus drivers, lunchroom personnel, and maintenance and custodial personnel are members of the Public School Employees' Retirement System of Georgia. The System is funded by contributions by the employees and by the State of Georgia. The School District makes no contribution to this plan.

**DEFINED CONTRIBUTION PLAN**

In January 1982, Echols County Board of Education began an employer paid 403(b) annuity plan for the group of employees covered under the Public School Employees' Retirement System (PSERS). Recognizing that PSERS was a limited defined contribution and defined benefit plan which did not provide for an adequate retirement for this group of employees, it was the Board's desire to supplement the retirement of this group beginning in January 2005.

The Board selected VALIC as the provider of this plan. For each employee covered under PSERS, the Board began contributing to the plan an amount equal to 7.5 percent of the employee's base pay.

The employee becomes vested in the plan with the beginning of employment and individuals who were employed at the time the plan was implemented were vested upon enrollment.

Funds accumulated in the employer paid accounts are only available to the employee upon termination of employment.

ECHOLS COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2013

EXHIBIT "H"

Employer contributions for the current fiscal year and the preceding two fiscal years are as follows:

<u>Fiscal Year</u>	<u>Percentage Contributed</u>	<u>Required Contribution</u>
2013	100%	\$ 18,216.80
2012	100%	\$ 19,416.34
2011	100%	\$ 18,001.51

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ECHOLS COUNTY BOARD OF EDUCATION  
GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
BUDGET AND ACTUAL  
YEAR ENDED JUNE 30, 2013

SCHEDULE "1"

	NONAPPROPRIATED BUDGETS		ACTUAL AMOUNTS	VARIANCE OVER/UNDER
	ORIGINAL (1)	FINAL (1)		
<u>REVENUES</u>				
Property Taxes	\$ 1,697,625.00	\$ 1,697,625.00	\$ 1,829,573.43	\$ 131,948.43
Sales Taxes	12,000.00	12,000.00	21,105.70	9,105.70
State Funds	4,445,362.66	4,205,236.37	4,647,802.23	442,565.86
Federal Funds	385,000.00	1,274,571.00	1,131,279.06	-143,291.94
Charges for Services	80,000.00	80,000.00	63,251.37	-16,748.63
Investment Earnings	3,000.00	3,000.00	1,879.17	-1,120.83
Miscellaneous	165,250.00	165,250.00	326,204.43	160,954.43
	<u>6,788,237.66</u>	<u>7,437,682.37</u>	<u>8,021,095.39</u>	<u>583,413.02</u>
Total Revenues	\$	\$	\$	\$
<u>EXPENDITURES</u>				
Current				
Instruction	\$ 4,291,919.66	\$ 5,030,210.21	\$ 4,630,730.09	\$ 399,480.12
Support Services				
Pupil Services	217,310.00	300,928.00	279,180.63	21,747.37
Improvement of Instructional Services	310,333.00	401,753.00	320,857.20	80,895.80
Educational Media Services	118,981.00	118,981.00	110,445.52	8,535.48
General Administration	381,145.00	382,412.00	319,746.67	62,665.33
School Administration	302,993.00	309,763.00	354,964.62	-45,201.62
Business Administration	15,000.00	15,000.00	2,949.00	12,051.00
Maintenance and Operation of Plant	756,329.00	772,610.00	643,952.22	128,657.78
Student Transportation Services	503,627.00	521,455.00	377,749.65	143,705.35
Central Support Services	30,100.00	30,100.00	8,611.58	21,488.42
Other Support Services	2,896.00	29,253.00	21,281.49	7,971.51
Food Services Operation	519,988.00	520,100.16	467,123.69	52,976.47
Debt Service			80,589.64	-80,589.64
	<u>7,450,621.66</u>	<u>8,432,565.37</u>	<u>7,618,182.00</u>	<u>814,383.37</u>
Total Expenditures	\$	\$	\$	\$
Excess of Revenues over (under) Expenditures	\$ -662,384.00	\$ -994,883.00	\$ 402,913.39	\$ 1,397,796.39
<u>OTHER FINANCING SOURCES (USES)</u>				
Other Sources	\$ 2,000.00	\$ 2,000.00		\$ -2,000.00
Other Uses	-65,500.00	-65,500.00	-50,000.00	15,500.00
	<u>-63,500.00</u>	<u>-63,500.00</u>	<u>-50,000.00</u>	<u>13,500.00</u>
Total Other Financing Sources (Uses)	\$	\$	\$	\$
Net Change in Fund Balances	\$ -725,884.00	\$ -1,058,383.00	\$ 352,913.39	\$ 1,411,296.39
Fund Balances - Beginning	1,947,814.67	1,947,814.67	1,892,342.34	-55,472.33
Adjustments		8,464.02		-8,464.02
Fund Balances - Ending	<u>\$ 1,221,930.67</u>	<u>\$ 897,895.69</u>	<u>\$ 2,245,255.73</u>	<u>\$ 1,347,360.04</u>

Notes to the Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual

(1) Original and Final Budget amounts do not include budgeted revenues or expenditures of the various principal accounts.  
The actual revenues and expenditures of the various principal accounts are \$134,471.39 and \$122,913.48, respectively.

The accompanying schedule of revenues, expenditures and changes in fund balances budget and actual is presented on the modified accrual basis of accounting which is the basis of accounting used in the presentation of the fund financial statements.

See notes to the basic financial statements.

ECHOLS COUNTY BOARD OF EDUCATION  
 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
 YEAR ENDED JUNE 30, 2013

SCHEDULE "2"

FUNDING AGENCY PROGRAM/GRANT	CFDA NUMBER	PASS- THROUGH ENTITY ID NUMBER	EXPENDITURES IN PERIOD
Agriculture, U. S. Department of			
Child Nutrition Cluster			
Pass-Through From Georgia Department of Education			
Food Services			
School Breakfast Program	* 10.553	N/A	(2)
National School Lunch Program	* 10.555	N/A	\$ 455,364.54 (1)
Total U. S. Department of Agriculture			\$ 455,364.54
Education, U. S. Department of			
Special Education Cluster			
Pass-Through From Georgia Department of Education			
Special Education			
Grants to States	84.027	N/A	\$ 147,270.85
Preschool Grants	84.173	N/A	6,375.82
Total Special Education Cluster			\$ 153,646.67
Title I, Part A Cluster			
Pass-Through From Georgia Department of Education			
Title I Grants to Local Educational Agencies	* 84.010	N/A	\$ 333,578.99
Other Programs			
Pass-Through From Georgia Department of Education			
Career and Technical Education - Basic Grants to States	84.048	N/A	\$ 13,497.00
Education Jobs Fund	84.410	N/A	300.00
English Language Acquisition Grants	84.365	N/A	10,597.00
Improving Teacher Quality State Grants	84.367	N/A	50,081.64
Migrant Education - State Grant Program	84.011	N/A	187,067.69
Rural Education	84.358	N/A	16,282.00
Total Other Programs			\$ 277,825.33
Total U. S. Department of Education			\$ 765,050.99
Health and Human Services, U. S. Department of			
Child Care and Development Fund Cluster			
Pass-Through From Bright From the Start			
Georgia Department of Early Care and Learning			
Child Care and Development Block Grant	93.575	N/A	\$ 1,000.00
Total Expenditures of Federal Awards			\$ 1,221,415.53

N/A = Not Available

Notes to the Schedule of Expenditures of Federal Awards

- (1) Includes the Federally assigned value of donated commodities for the Food Donation Program in the amount of \$32,909.56.
- (2) Expenditures for the funds earned on the School Breakfast Program (\$85,292.06) were not maintained separately and are included in the 2013 National School Lunch Program.

Major Programs are identified by an asterisk (\*) in front of the CFDA number.

The School District did not provide Federal Assistance to any Subrecipient.

The accompanying schedule of expenditures of Federal awards includes the Federal grant activity of the Echols County Board of Education and is presented on the modified accrual basis of accounting which is the basis of accounting used in the presentation of the fund financial statements.

See notes to the basic financial statements.

ECHOLS COUNTY BOARD OF EDUCATION  
 SCHEDULE OF STATE REVENUE  
 YEAR ENDED JUNE 30, 2013

SCHEDULE "3"

<u>AGENCY/FUNDING</u>	GOVERNMENTAL FUND TYPE
	GENERAL FUND
<b>GRANTS</b>	
Bright From the Start:	
Georgia Department of Early Care and Learning	
Pre-Kindergarten Program	\$ 176,981.16
Education, Georgia Department of	
Quality Basic Education (1)	
Direct Instructional Cost	
Kindergarten Program	175,003.00
Kindergarten Program - Early Intervention Program	199,681.00
Primary Grades (1-3) Program	408,087.00
Primary Grades - Early Intervention (1-3) Program	281,721.00
Upper Elementary Grades (4-5) Program	188,367.00
Upper Elementary Grades - Early Intervention (4-5) Program	220,871.00
Middle Grades (6-8) Program	363,887.00
High School General Education (9-12) Program	373,825.00
Vocational Laboratory (9-12) Program	177,557.00
Students with Disabilities	396,727.00
Gifted Student - Category VI	96,775.00
Special Education Supplemental Speech	2,678.00
Remedial Education Program	67,992.00
Alternative Education Program	36,360.00
English Speakers of Other Languages (ESOL)	129,733.00
Media Center Program	83,409.00
20 Days Additional Instruction	25,539.00
Staff and Professional Development	16,694.00
Indirect Cost	
Central Administration	299,641.00
School Administration	229,069.00
Facility Maintenance and Operations	199,963.00
Categorical Grants	
Pupil Transportation	
Regular	133,850.00
Sparsity	238,010.00
Nursing Services	45,000.00
Amended Formula Adjustment	-532,565.00
Education Equalization Funding Grant	520,538.00
Other State Programs	
Food Services	11,582.00
Math and Science Supplements	16,043.21
Teachers' Retirement	13,542.86
Vocational Education	33,026.00
Vocational Supervisors	7,031.00
Office of the State Treasurer	
Public School Employees' Retirement	11,184.00
	\$ 4,647,802.23

(1) Payments to the Georgia Department of Community Health by the Georgia Department of Education on behalf of the School District in the amount of \$404,736.00 are included as part of the Quality Basic Education revenue allotments above.

See notes to the basic financial statements.

ECHOLS COUNTY BOARD OF EDUCATION  
 SCHEDULE OF APPROVED LOCAL OPTION SALES TAX PROJECTS  
 YEAR ENDED JUNE 30, 2013

SCHEDULE "4"

PROJECT	ORIGINAL ESTIMATED COST (1)	CURRENT ESTIMATED COSTS (2)	AMOUNT EXPENDED IN CURRENT YEAR (3)	AMOUNT EXPENDED IN PRIOR YEARS (3)	TOTAL COMPLETION COST	EXCESS PROCEEDS NOT EXPENDED	ESTIMATED COMPLETION DATE
Acquiring, constructing and equipping a new school; adding to, renovating, repairing, improving, demolishing, furnishing and equipping existing school buildings and other buildings and facilities useful and desirable therein; system-wide technology improvements; architect fees; acquiring new school equipment; acquiring new school buses and vehicles; purchasing land for new school facilities.	\$ <u>1,200,000.00</u>	\$ <u>15,060,676.97</u>	\$ <u>434,486.52</u>	\$ <u>14,626,190.45</u>	\$ <u>0.00</u>	\$ <u>0.00</u>	4/1/2015

- (1) The School District's original cost estimate as specified in the resolution calling for the imposition of the Local Option Sales Tax.
- (2) The School District's current estimate of total cost for the project. Includes all cost from project inception to completion.
- (3) The voters of Echols County approved the imposition of a 1% sales tax to fund the above project and retire associated debt. Amounts expended for this project may include sales tax proceeds, state, local property taxes and/or other funds over the life of the project.

See notes to the basic financial statements.

ECHOLS COUNTY BOARD OF EDUCATION  
 GENERAL FUND - QUALITY BASIC EDUCATION PROGRAMS (QBE)  
 ALLOTMENTS AND EXPENDITURES BY PROGRAM  
 YEAR ENDED JUNE 30, 2013

SCHEDULE "5"

DESCRIPTION	ALLOTMENTS FROM GEORGIA DEPARTMENT OF EDUCATION (1) (2) (3)		ELIGIBLE QBE PROGRAM COSTS		
			SALARIES	OPERATIONS	TOTAL
Direct Instructional Programs					
Kindergarten Program	\$	207,263.00	\$ 238,903.14	\$ 16,576.64	\$ 255,479.78
Kindergarten Program-Early Intervention Program		212,552.00	78,168.85	2,847.60	81,016.45
Primary Grades (1-3) Program		477,839.00	758,907.96	16,682.16	775,590.12
Primary Grades-Early Intervention (1-3) Program		305,396.00	102,194.11	3,232.31	105,426.42
Upper Elementary Grades (4-5) Program		217,597.00	406,579.42	5,886.49	412,465.91
Upper Elementary Grades-Early Intervention (4-5) Program		236,249.00	32,298.37	1,358.00	33,656.37
Middle Grades (6-8) Program		401,870.00	333,021.36	18,902.96	351,924.32
High School General Education (9-12) Program		412,723.00	519,466.97	44,952.83	564,419.80
Vocational Laboratory (9-12) Program		196,603.00	235,720.37	30,816.50	266,536.87
Students with Disabilities		428,372.00			
Category I			25,794.69	1,000.00	26,794.69
Category II			69,263.85	50.00	69,313.85
Category III			309,112.58	5,312.58	314,425.16
Category IV			100,647.02	2,000.00	102,647.02
Category V			33,521.86		33,521.86
Gifted Student - Category VI		119,769.00	70,989.08	2,049.56	73,038.64
Remedial Education Program		82,468.00	62,737.06	1,000.00	63,737.06
Alternative Education Program		39,899.00	44,086.04	1,388.42	45,474.46
English Speakers of Other Languages (ESOL)		137,805.00	58,675.12	3,619.53	62,294.65
TOTAL DIRECT INSTRUCTIONAL PROGRAMS	\$	3,476,405.00	\$ 3,480,087.85	\$ 157,675.58	\$ 3,637,763.43
Media Center Program		93,510.00	98,348.04	11,676.71	110,024.75
Staff and Professional Development		18,709.00			18,709.00
TOTAL QBE FORMULA FUNDS	\$	3,588,624.00	\$ 3,578,435.89	\$ 169,352.29	\$ 3,766,497.18

(1) Comprised of State Funds plus Local Five Mill Share.

(2) Allotments do not include the impact of the State amended formula adjustment.

(3) Allotments do not include the State Health payments made by GDOE to the Department of Community Health for the certified employees.

See notes to the basic financial statements.

SECTION II

COMPLIANCE AND INTERNAL CONTROL REPORTS



# DEPARTMENT OF AUDITS AND ACCOUNTS

270 Washington Street, S.W., Suite 1-156  
Atlanta, Georgia 30334-8400

**Greg S. Griffin**  
STATE AUDITOR  
(404) 656-2174

September 9, 2014

Honorable Nathan Deal, Governor  
Members of the General Assembly  
Members of the State Board of Education  
and  
Superintendent and Members of the  
Echols County Board of Education

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Ladies and Gentlemen:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Echols County Board of Education as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise Echols County Board of Education's basic financial statements and have issued our report thereon dated September 9, 2014.

## **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Echols County Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Echols County Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the Echols County Board of Education's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Echols County Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we have reported to management of Echols County Board of Education in a separate letter dated September 9, 2014.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, not to provide an opinion on the effectiveness of the Echols County Board of Education's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Echols County Board of Education's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



Greg S. Griffin  
State Auditor

GSG:as  
2013YB-10



## DEPARTMENT OF AUDITS AND ACCOUNTS

270 Washington Street, S.W., Suite 1-156  
Atlanta, Georgia 30334-8400

**Greg S. Griffin**  
STATE AUDITOR  
(404) 656-2174

September 9, 2014

Honorable Nathan Deal, Governor  
Members of the General Assembly  
Members of the State Board of Education  
and  
Superintendent and Members of the  
Echols County Board of Education

### INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133

Ladies and Gentlemen:

#### **Report on Compliance for Each Major Federal Program**

We have audited Echols County Board of Education's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of its major Federal programs for the year ended June 30, 2013. Echols County Board of Education's major Federal programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

#### ***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its Federal programs.

#### ***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of Echols County Board of Education's major Federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal program occurred. An audit includes examining, on a test basis, evidence about the Echols County Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major Federal program. However, our audit does not provide a legal determination of Echols County Board of Education's compliance.

***Basis for Qualified Opinion on Child Nutrition Cluster (CFDA 10.553 and 10.555)***

As described in the accompanying Schedule of Findings and Questioned Costs, Echols County Board of Education did not comply with requirements regarding the Child Nutrition Cluster as described in item FA-6501-13-02 for Allowable Costs/Cost Principles. Compliance with such requirements is necessary, in our opinion, for Echols County Board of Education to comply with requirements applicable to that program.

***Qualified Opinion on Child Nutrition Cluster (CFDA 10.553 and 10.555)***

In our opinion, except for the noncompliance described in the Basis for Qualified Opinion paragraph, the Echols County Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on the Child Nutrition Cluster for the year ended June 30, 2013.

***Unmodified Opinion on Each of the Other Major Federal Programs***

In our opinion, Echols County Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its other major Federal programs identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs for the year ended June 30, 2013.

***Other Matters***

Echols County Board of Education's response to the noncompliance findings identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. Echols County Board of Education's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

**Report on Internal Control over Compliance**

Management of Echols County Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Echols County Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major Federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major Federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Echols County Board of Education's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as discussed below, we identified certain deficiencies in internal control over compliance that we consider to be a material weakness and a significant deficiency.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a Federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a Federal program will not be prevented, or detected and corrected, on a timely basis. We consider the deficiency in internal control over compliance described in the accompanying Schedule of Findings and Questioned Costs as item FA-6501-13-02 to be a material weakness.

*A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a Federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance. We consider the deficiency in internal control over compliance described in the accompanying Schedule of Findings and Questioned Costs as item FA-6501-13-01 to be a significant deficiency.

Echols County Board of Education's response to the internal control over compliance findings identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. Echols County Board of Education's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,



Greg S. Griffin  
State Auditor

GSG:as  
2013SA-65

SECTION III

AUDITEE'S RESPONSE TO PRIOR YEAR FINDINGS AND QUESTIONED COSTS

ECHOLS COUNTY BOARD OF EDUCATION  
 AUDITEE'S RESPONSE  
 SUMMARY SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS  
 YEAR ENDED JUNE 30, 2013

PRIOR YEAR FINANCIAL STATEMENT FINDINGS AND QUESTIONED COSTS

<u>FINDING CONTROL NUMBER</u>	<u>AUDITEE'S RESPONSE/STATUS</u>	<u>SEE AUDITOR'S COMMENTS</u>
FS-6501-12-01	Further Action Not Warranted	(1)

**AUDITOR'S COMMENTS**

- (1) Findings/internal control deficiencies of this nature, that are not deemed significant deficiencies or material weaknesses and do not require reporting in the audit report in accordance with *Statements on Auditing Standards (SAS) 122* or *Governmental Auditing Standards (Yellow Book)*, will be communicated in a management letter.

PRIOR YEAR FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

<u>FINDING CONTROL NUMBER</u>	<u>AUDITEE'S RESPONSE/STATUS</u>
FA-6501-12-01	Unresolved - See Corrective Action/Responses

**CORRECTIVE ACTION/RESPONSES**

ALLOWABLE COST/COST PRINCIPLES  
 Inadequate Controls over Federal Program Expenditures  
 U. S. Department of Agriculture  
 Through Georgia Department of Education  
 Child Nutrition Cluster (CFDA 10.553 and 10.555)

Mr. Tim Ragan or Dave Rosser will review and sign invoices and/or purchase orders.

SECTION IV  
FINDINGS AND QUESTIONED COSTS

ECHOLS COUNTY BOARD OF EDUCATION  
 SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
 YEAR ENDED JUNE 30, 2013

**I SUMMARY OF AUDITOR'S RESULTS**

**Financial Statements**

Type of auditor's report issue:  
 Governmental Activities; General Fund; Capital Projects Fund; Debt  
 Service Fund; Aggregate Remaining Fund Information Unmodified

Internal control over financial reporting:

- Material weakness identified? No
- Significant deficiency identified? None Reported

Noncompliance material to financial statements noted: No

**Federal Awards**

Internal Control over major programs:

- Material weakness identified? Yes
- Significant deficiency identified? Yes

Type of auditor's report issued on compliance for major programs:  
 Unmodified for all major programs except for Child Nutrition Cluster, which was qualified.

Any audit findings disclosed that are required to be reported in  
 accordance with OMB Circular A-133, Section 510(a)? Yes

Identification of major programs:

<u>CFDA Numbers</u>	<u>Name of Federal Program or Cluster</u>
10.553, 10.555 84.010	Child Nutrition Cluster Title I, Part A Cluster

Dollar threshold used to distinguish between Type A and Type B programs: \$300,000.00

Auditee qualified as low-risk auditee? No

ECHOLS COUNTY BOARD OF EDUCATION  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED JUNE 30, 2013

## II FINANCIAL STATEMENT FINDINGS AND QUESTIONED COSTS

No matters were reported.

## III FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

Finding Control Number: FA-6501-13-01  
Compliance Requirement: Activities Allowed or Unallowed  
Internal Control Impact: Significant Deficiency  
Compliance Impact: Nonmaterial Noncompliance  
Federal Awarding Agency: U. S. Department of Agriculture  
Pass-Through Entity: Georgia Department of Education  
CFDA Number and Title: Child Nutrition Cluster (CFDA 10.553 and 10.555)

### Description:

This is a repeat finding (FA-6501-12-01) from fiscal year ended June 30, 2012. The policies and procedures of the School District were insufficient to provide adequate internal controls over activities allowed and allowable costs relating to the Child Nutrition Cluster.

### Criteria:

Provisions of OMB Circular A-87 *Cost Principles for State, Local and Indian Tribal Governments*, require that "to be allowable under Federal awards, costs must be...authorized or not prohibited under state or local laws or regulations" and "be adequately documented".

### Condition:

A review of expenditure vouchers for the Child Nutrition Cluster revealed that numerous voucher packages included purchase orders that were prepared and approved by the same individual.

### Questioned Cost:

N/A

### Cause:

In discussing the issue with management, they state this deficiency was a result of a lack of policies and procedures in place over the Federal expenditure process.

### Effect or Potential Effect:

Failure to ensure that expenditures are allowable, approved and properly documented resulted in noncompliance with the requirements of the Federal grant.

### Recommendation:

The School District should implement procedures to ensure that all expenditures are allowable under OMB Circular A-87, approved by appropriate management, and properly documented.

### Views of Responsible Officials and Corrective Action Plans:

We concur with this finding. Mr. Tim Ragan or the K-8 Principal (currently Wade Beale) will review and sign invoices and/or purchase orders. This procedure was implemented after our last year's audit findings.

Estimated Corrective Action Date: July 1, 2013  
Contact Person: Tim Ragan, Superintendent  
Telephone: 229-559-5734  
Fax: 229-559-0484  
E-mail: tim.ragan@echols.k12.ga.us

ECHOLS COUNTY BOARD OF EDUCATION  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED JUNE 30, 2013

**III FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

Finding Control Number: FA-6501-13-02  
Compliance Requirement: Allowable Cost/Cost Principles  
Internal Control Impact: Material Weakness  
Compliance Impact: Material Noncompliance  
Federal Awarding Agency: U. S. Department of Agriculture  
Pass-Through Entity: Georgia Department of Education  
CFDA Number and Title: Child Nutrition Cluster (CFDA 10.553 and 10.555)

**Description:**

The policies and procedures of the School District were insufficient to provide adequate internal controls over employee compensation paid from the Child Nutrition Cluster.

**Criteria:**

Provisions of the OMB Circular A-87, *Cost Principles for State, Local and Indian Tribal Governments*, require that:

Where employees work on multiple activities or cost objectives, a distribution of their salaries or wages will be supported by personnel activity reports or equivalent documentation that meets the following standards:

- a) They must reflect an after-the-fact distribution of the actual activity of each employee.
- b) They must account for the total activity for which the employee is compensated.
- c) They must be prepared at least monthly and coincide with one or more pay periods, and
- d) They must be signed by the employee.

Such documentation support will be required where employees work on:

- a) More than one Federal award, or
- b) A Federal award and a non-Federal award.

OMB Circular A-87 also states that budget estimates or other distribution percentages determined before the services are performed do not qualify as support for charges to Federal awards but may be used for interim accounting purposes, provided that:

- a. The governmental unit's system for establishing the estimates produce reasonable approximations of the activity actually performed;
- b. At least quarterly, comparisons of actual costs to budgeted distributions based on the monthly activity reports are made. Costs charged to Federal awards to reflect adjustments made as a result of the activity actually performed may be recorded annually if the quarterly comparisons show the difference between budgeted and actual costs are less than ten percent; and
- c. The budget estimates or other distribution percentages are revised at least quarterly, if necessary, to reflect changed circumstances.

ECHOLS COUNTY BOARD OF EDUCATION  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED JUNE 30, 2013

**III FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

**Condition:**

A review of employee compensation paid from the Child Nutrition Cluster revealed that the compensation paid to one split-funded employee was not supported by personnel activity reports that accounted for the actual activity of the employee. The personnel activity reports were based on budgeted time instead of the actual time the employee worked on Federal and non-Federal duties.

**Questioned Cost:**

\$20,850.02

**Cause:**

In discussing the issue with management, they state this deficiency was a result of a lack of policies and procedures in place over the Federal employee compensation process, including the use of personnel activity reports.

**Effect or Potential Effect:**

Failure to adequately monitor compliance related to employee compensation paid from Federal award programs resulted in material noncompliance with the requirements of the Federal grant.

**Recommendation:**

The School District should implement procedures to ensure that documentation is maintained to support the amount of employee compensation paid to employees who work on multiple activities. The documentation should meet the requirements of OMB Circular A-87, including showing the actual time the employee worked on Federal and non-Federal activities. The Georgia Department of Education should review this matter to determine if a reclaim of funds is appropriate.

**Views of Responsible Officials and Corrective Action Plans:**

We concur with this finding. Beginning with the fiscal year 2015 school year, this employee will either no longer be split funded or an activity report/time log will be implemented.

Estimated Corrective Action Date:	August 1, 2014
Contact Person:	Tim Ragan, Superintendent
Telephone:	229-559-5734
Fax:	229-559-0484
E-mail:	tim.ragan@echols.k12.ga.us